

Minutes of the meeting of the Board of Directors of the Cook County Health and Hospitals System (CCHHS) held Friday, August 29, 2014 at the hour of 8:00 A.M. at 1900 West Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

I. Attendance/Call to Order

Chairman Hammock called the meeting to order.

Present: Chairman M. Hill Hammock and Directors Lewis M. Collens; Ada Mary Gugenheim; Luis Muñoz, MD, MPH; Carmen Velasquez; and Dorene P. Wiese, EdD (6)

Present

Telephonically: Director Wayne M. Lerner, DPH, FACHE (1)

Absent: Vice Chairman Hon. Jerry Butler and Directors David Carvalho and Jorge Ramirez (3)

Chairman Hammock stated that Director Lerner was unable to be physically present, but was able to participate in the meeting telephonically.

Director Muñoz, seconded by Director Gugenheim, moved to allow Director Lerner to participate as a voting member for this meeting telephonically. THE MOTION CARRIED UNANIMOUSLY.

Director Lerner confirmed his presence telephonically.

Additional attendees and/or presenters were:

Gina Besenhofer - System Director of Supply Chain Management

Claudia Fegan, MD – Executive Medical Director/Medical Director Stroger Hospital

Aaron Galeener – System Director of Budget

Steven Glass – Executive Director of Managed Care

Elizabeth Reidy – System General Counsel

Deborah Santana – Secretary to the Board

Joyce Schoonover – System Director of Risk Management

John Jay Shannon, MD – Chief Executive Officer

Linda Diamond Shapiro – Chief Strategy Officer

David Soglin, MD – Chairman, Department of Pediatrics

II. Public Speakers

Chairman Hammock asked the Secretary to call upon the registered public speakers.

The Secretary called upon the following registered public speakers:

- | | |
|-------------------------|---|
| 1. George Blakemore | Concerned Citizen |
| 2. Victoria Bigelow | Representative, Access to Care (written testimony also provided – included in Attachment #1) |
| 3. Maria Angeles Nieto | CCHHS Patient and member of the ELLAS Support Group (written testimony also provided – included in Attachment #1) |
| 4. Dr. Lisa Green | Chief Executive Officer, Family Christian Health Center |
| 5. James van Wagtendonk | Representative, Illinois Coalition for Immigrant and Refugee Rights |
| 6. Jeannett Dong | Mother of a CCHHS Patient |
| 7. Jerry Parker | Representative, NAMI Metro-Suburban Chapter |
| 8. Deila Davis | Director of Government Affairs, Access Community Health Network (written testimony also provided – included in Attachment #1) |
| 9. Maureen McDonnell | Representative, TASC |

III. Employee Recognition

Dr. John Jay Shannon, Chief Executive Officer, recognized employees for outstanding achievements. Details and further information is included in Attachment #5 - the Report from the Chief Executive Officer.

IV. Board and Committee Reports

A. Minutes of the Annual Board of Directors Meeting, July 25, 2014

Director Gugenheim, seconded by Director Velasquez, moved the approval of the Minutes of the Board of Directors Annual Meeting of July 25, 2014. THE MOTION CARRIED UNANIMOUSLY.

B. Minutes of the Human Resources Committee Meeting, August 15, 2014

- Proposed Collective Bargaining Agreement - Prevailing Wage Rates with the Coalition of Unionized Public Employees (C.O.U.P.E.) Trades

Director Velasquez, seconded by Director Wiese, moved the approval of the Minutes of the Human Resources Committee Meeting of August 15, 2014. THE MOTION CARRIED UNANIMOUSLY.

C. Minutes of the Finance Committee Meeting, August 15, 2014

- Contracts and Procurement Items (detail was provided as attachment to Board Agenda)
- Proposed Transfers of Funds

Director Muñoz, seconded by Director Velasquez, moved the approval of the Minutes of the Finance Committee Meeting of August 15, 2014. THE MOTION CARRIED UNANIMOUSLY.

D. Minutes of the Quality and Patient Safety Committee Meeting, August 26, 2014

- Medical Staff Appointments/Reappointments/Changes

Director Collens, seconded by Director Muñoz, moved the approval of the Minutes of the Quality and Patient Safety Committee Meeting of August 26, 2014. THE MOTION CARRIED UNANIMOUSLY.

V. Action Items

A. Approval of proposed CCHHS FY2015 Preliminary Budget (Attachment #2)

Dr. Shannon provided an introduction to the proposed Preliminary Budget presented for the Board's consideration. Aaron Galeener, System Director of Budget, reviewed the materials included in the presentation.

V. Action Items

A. Approval of proposed CCHHS FY2015 Preliminary Budget (continued)

Chairman Hammock provided an overview of some of the questions and issues raised by speakers at the two public hearings that were recently held regarding the proposed CCHHS FY2015 Preliminary Budget (Attachment #3).

During the discussion of the information on CountyCare FY2015 Projections (slide 11 of the presentation), the subject of expected reductions to Disproportionate Share (DSH) payments was discussed. Mr. Galeener stated that DSH payments were originally scheduled to begin declining this fiscal year, however federal legislation has since delayed those reductions twice; now the first year of DSH reductions are expected to occur on October 1, 2016, which will be federal FY2017. In response to a question regarding the size of the reduction that is expected at that time, Mr. Galeener stated that he can provide that information. Director Lerner noted that this calls into question the need for a multi-year budget plan and would suggest, if not already in progress, to begin to work on that. Chairman Hammock concurred; he stated that as soon as this budget effort is concluded, he expects to begin looking at a longer-term, hopefully three years plus, timeframe where the financial inevitabilities will be reviewed and discussed.

Director Muñoz, seconded by Director Collens, moved to approve the CCHHS Proposed FY2015 Preliminary Budget and to recommend and submit the CCHHS Proposed FY2015 Preliminary Budget to the President of the Cook County Board of Commissioners and to the County Board of Commissioners, for approval by the County Board. THE MOTION CARRIED UNANIMOUSLY.

B. Contracts and Procurement Items (Attachment #4)

Gina Besenhofer, System Director of Supply Chain Management, provided an overview of the requests presented for the Board's consideration. The Board reviewed and discussed the requests.

With regard to request number 1, Director Muñoz inquired whether there is a mechanism for management to internally review the program. Ms. Besenhofer responded that, at the very least, there is to be a quarterly business review; there are certain key criteria and key performance indicators that need to be covered within that business review. She suggested that this could be turned into a report back to the Board, to reflect where progress is being made. In addition to that suggestion, Director Muñoz suggested that IlliniCare representatives should also present themselves to this Board, so that this Board can question them as well regarding ongoing performance. Director Velasquez stated that, within that same report, it should include a monitoring of the personnel being hired, in a sense of diversity of staff. Ms. Besenhofer responded that that is one of the key performance indicators - not only to see how IlliniCare is doing from a key performance perspective, but regarding their subcontracted staff that they are bringing in, as well. Chairman Hammock stated that the Third Party Administrator is required to provide information utilizing some very expanded metric capability; the administration has been asked to sort out exactly what the Board needs to see; it is expected to be seen very soon, and on a regular basis. He concurred with the recommendation to meet with representatives from the entity.

Director Collens, seconded by Director Muñoz, moved the approval of request number 1, under the Contracts and Procurement Items. THE MOTION CARRIED UNANIMOUSLY.

With regard to request number 2, Director Velasquez inquired whether the vendor provides the liability insurance. Ms. Besenhofer responded that she will review the contract language, and will provide a response.

V. Action Items

B. Contracts and Procurement Items (continued)

Director Gugenheim inquired whether any provisions exist to waive parking fees for truly indigent patients. Ms. Besenhofer responded in the negative. She stated that she can ask the parking management company to do a study about indigent patients and how they can better service them, and follow-up further regarding the subject of waiving parking fees for indigent patients.

Director Velasquez, seconded by Director Gugenheim, moved the approval of request number 2, under the Contracts and Procurement Items. THE MOTION CARRIED UNANIMOUSLY.

C. Any items listed under Sections IV, V and VIII

VI. Report from Chairman of the Board

Chairman Hammock stated that there are three distinguished Directors whose terms have concluded and who will be rotating off the Board. There is a nominating committee process that was well established by the Ordinance that created this Board; that group has met and has proposed some highly qualified people to President Preckwinkle. The President is currently in the process of considering those candidates and will be making her recommendations, probably towards the end of September. Those current Directors have been asked to continue to serve until the new Board Members are seated, which should occur in the early part of October. He added that, with regret, Reverend Calvin Morris has resigned from the Board. He stated that the Board plans to recognize the long and distinguished service of all four of those Directors at an upcoming Board Meeting.

VII. Report from Chief Executive Officer (Attachment #5)

Dr. Shannon provided an update on several subjects; detail is included in Attachment #5.

VIII. Closed Meeting Items

A. Claims and Litigation

B. Discussion of personnel matters

C. Minutes of the Human Resources Committee Meeting, August 15, 2014

Director Gugenheim, seconded by Director Velasquez, moved to recess the open meeting and convene into a closed meeting, pursuant to the following exceptions to the Illinois Open Meetings Act: 5 ILCS 120/2(c)(1), regarding “the appointment, employment, compensation, discipline, performance, or dismissal of specific employees of the public body or legal counsel for the public body, including hearing testimony on a complaint lodged against an employee of the public body or against legal counsel for the public body to determine its validity,” 5 ILCS 120/2(c)(2), regarding “collective negotiating matters between the public body and its employees or their representatives, or deliberations concerning salary schedules for one or more classes of employees,” 5 ILCS 120/2(c)(11), regarding “litigation, when an action against, affecting or on behalf of the particular body has been filed and is pending before a court or administrative tribunal, or when the public body finds that an action is probable or imminent, in which case the basis for the finding shall be recorded and entered into the minutes of the closed meeting,” 5 ILCS 120/2(c)(12), regarding “the establishment of reserves or settlement of claims

VIII. Closed Meeting Items (continued)

as provided in the Local Governmental and Governmental Employees Tort Immunity Act, if otherwise the disposition of a claim or potential claim might be prejudiced, or the review or discussion of claims, loss or risk management information, records, data, advice or communications from or with respect to any insurer of the public body or any intergovernmental risk management association or self insurance pool of which the public body is a member,” and 5 ILCS 120/2(c)(17), regarding “the recruitment, credentialing, discipline or formal peer review of physicians or other health care professionals for a hospital, or other institution providing medical care, that is operated by the public body.”

On the motion to recess the open meeting and convene into a closed meeting, a roll call was taken, the votes of yeas and nays being as follows:

Yeas: Chairman Hammock and Directors Collens, Gugenheim, Lerner, Muñoz, Velasquez and Wiese (7)

Nays: None (0)

Absent: Vice Chairman Butler and Directors Carvalho and Ramirez (3)

THE MOTION CARRIED UNANIMOUSLY.

Chairman Hammock declared that the closed meeting was adjourned. The Board reconvened into the open meeting.

IX. Adjourn

As the agenda was exhausted, Chairman Hammock declared that the meeting was ADJOURNED.

Respectfully submitted,
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
M. Hill Hammock, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

Cook County Health and Hospitals System
Board of Directors Meeting Minutes
August 29, 2014

ATTACHMENT #1

I am Victoria Bigelow, the President of the Access to Care program. I am here to thank the Health & Hospitals System Board for keeping the Access to Care program funded at the same level as before, and to urge the Cook County Commissioners to do the same.

There is a terrible testament to the economic conditions of today. Many people have lost their jobs and with them, their health insurance. We serve the newly uninsured as well as our traditional base of clients. Our patients have chronic disease and are on average 52 years old. They are the ones whose care would be terminated if Access to Care ceased to exist. They are not eligible for CountyCare. CountryCare referrers them to us and we hope that they will join the program.

We have supplemented the county contribution with grants from townships and municipalities, from 5 private foundations, one of whom gave us \$500,000 this year, and with the proceeds of our annual dinner dance, which usually nets \$100,000. Patients also pay. There is a \$20 per person enrollment fee, plus they pay co-payments to the provider of the service at the time of the service. They pay the doctor \$5, they pay the lab \$5 per specimen drawn, they pay \$5 per x-ray, and they pay Walgreens \$15-40 per prescription. These can be substantial co-payments at this income level. Many people have several diagnoses which require several prescriptions.

Our biggest contribution come in in-kind donation from the private sector of medicine. Physicians participate for only \$68 per patient per year.

Access to Care urges you to keep us in the budget at least at the same amount as last year. We hope to be a partner with Cook County for many years to come.

Suburban Primary Health Care Council*

* A not-for-profit organization founded by: the Community and Economic Development Association of Cook County, Inc.; the Cook County Department of Public Health; the Northwest Suburban Cook County Health Care Task force; and the Park Forest Health Department.

A United Way Agency

My Reality

In my country, I worked for more than twenty years in the administration of a high-quality private hospital. Although the services were expensive, I never had to pay for them. My family in general had free medical services (sometimes even home visits) at any time. The medications, I could get with the medical laboratory representatives, who also make donations to hospitals.

I came to this country in 2001 and I started to get sick unlike I never had in Mexico. I had to go to Stroger Hospital and since 2002, began the battle until today.

Initially, I was diagnosed with cancer in my right breast which spread to include to my lymph nodes. They performed a mastectomy and in 2003 they had to remove my lymph nodes, which prevents me from being able to move my arm in a normal way. I received chemotherapy and treatment with medications until the year 2011 when I was discharged.

The joy only of being able to say I was cured lasted for a year, because in 2012 they found cancer in my lymph nodes on my left side and again I had to start with chemotherapy and the aggressive medications. In 2013, according to the tests that they did, it appeared that the tumors are shrinking and I started to calm down. It became a worse nightmare, since on February 14th of this year, studies showed the tumors have become immune to the treatments and have grown much more than how they were in the beginning. Worse yet, the cancer began to invade the liver. Since February 28th they started administering weekly chemotherapy along with the usual medications and in addition, with anticoagulants. It is a very strong treatment and not easy to cope with.

Being able to count on the care that Stroger Hospital has given me, has been a blessing. I do not have any kind of medical insurance. I have been separated from my husband for eight years. My mother, who is 75 years old, has damaged knees and walks very little. And, although she is an adult, my daughter is still in school studying; she depends on me. I do not know if I have had the best care, because I do not have the economic ability to be asking for other medical opinions. But to this date they have followed up on my health problems.

I am a person who follows my treatment plan closely. I always do everything I am told and I have never missed an appointment. But for about ten years, my quality of life has diminished. I am always feeling weak, tired, with a lot of pain, and problems with my appetite and sleeping, since I have had five surgeries. I have received chemotherapy and treatment with medications for the third time and the side effect from all these procedures, are very severe and some have affected some organs in my body.

In all these long years that I have not had to think about or to count how many times I've been in the aforementioned hospital, and how many long hours I have invested. I have treated very good, good and also badly. I have experienced failures and medical errors. Sometimes the interpreters do not know how to interpret. Yet for all this, I am very grateful to this aforementioned hospital for the attention offered to me, since there are highly-trained personnel (although sometimes those who take care of us are practitioners with very little experience) and impressive machinery and medical equipment. But

there are many of us with health problems and the population is so high that the hospital serves, that it is normal that in order to manage quantity, at times quality is sacrificed.


A person who has gone through and continues going through treatment for cancer, even if they want to feel strong and live a normal life, always lives with worries and suffering, which is why they need financial assistance. In my case, I alone support my home. I wish we could have priority when dealing with the cost, in order to feel a sense of tranquility, and not add another concern which worsens our health.

I feel very grateful for Dr. Thomas Lad who is the doctor who has treated me all these years. I praise his work and wish him many blessings. Also I want to mention a huge thank you to CHERRY EVANS who is my nurse in chemotherapy because she is a person who gives us careful attention, with much respect, consideration and above all, love. In all these over ten years that I have been coming to this hospital, I have met and been treated by many people, but no one who can match her care. She is like an "Angel".

Roughly, this is my story like each of the many patients have their own. That is why in my name, and in the name of all those people, I want to thank Stroger Hospital for all the help and services that we have been given.

Maria A. Nieto

August 29, 2014



Mi realidad.

En mi país, trabajé por más de veinte años en la administración de un hospital privado de alta calidad. Aunque los servicios eran caros, yo nunca tuve que pagar por ellos. Mi familia en general tenía médico y servicios gratuitos (a veces hasta a domicilio) a cualquier hora. Los medicamentos, los podía conseguir con los representantes de los laboratorios de medicinas, quienes siempre hacen donaciones a los hospitales.

Llegué a este país en el 2001 y empecé a enfermarme como no me sucedía en México. Tuve que acudir al Hospital Stroger y desde el año 2002, empezó la batalla hasta hoy en día.

Inicialmente, fui diagnosticada con cáncer del seno derecho que abarcaba ya hasta los ganglios. Me realizaron una mastectomía y tuvieron que remover los ganglios en el año 2003, lo cual me impide el movimiento normal del brazo. Recibi quimioterapias y tratamiento con medicamentos y hasta el año 2011 fui dada de alta.

Sólo me duró el gusto un año el decir que estaba sanada, ya que en el 2012 me encontraron cáncer en los ganglios del lado izquierdo y nuevamente a empezar con quimioterapias y los agresivos medicamentos y lo que en el 2013 según los estudios que me practicaron y arrojaron que los tumores estaban disminuyendo y yo empecé a tranquilizarme, se volvió una peor pesadilla, pues el 14 de febrero de este año, los estudios arrojaron que los tumores se han hecho inmunes a los tratamientos y crecieron mucho más que como estaban al principio, y peor aún, el cáncer empezó a invadir el hígado. Desde el 28 de febrero me empezaron a administrar quimioterapia cada semana junto con los medicamentos de siempre y más aún con anticoagulantes. Es un tratamiento muy fuerte y nada fácil de sobrellevar.

Contar con la atención que me ha dado el Hospital Stroger, ha sido una bendición. No cuento con ningún tipo de aseguranza, estoy separada de mi esposo desde hace ocho años, mi madre de 75 años que tiene dañadas sus rodillas y ya camina muy poco y mi hija, que aunque ya es mayor de edad, está estudiando; dependen de mí. No sé si he tenido la mejor atención, pues

no tengo la capacidad económica para estar pidiendo otras opiniones médicas, pero hasta la fecha me han dado seguimiento a mis problemas de salud.

Soy una persona muy apegada a los tratamientos. Siempre hago todo lo que me dicen y nunca he faltado a una cita, pero desde hace diez años, mi calidad de vida es muy baja, ya que siempre me siento débil, cansada, con muchos dolores, problemas para alimentarme y para dormir, pues me han practicado cinco cirugías, he recibido quimioterapias y tratamiento con medicamentos por tercera vez y los efectos secundarios de todos estos procesos, son muy severos y algunos me han afectado algunos órganos del cuerpo.

En todos estos largos años en que no he tenido la precaución de contar cuántas tantas veces he estado en dicho hospital, y cuántas tantas horas de espera he invertido, he recibido muy buenos, buenos y malos tratos. He experimentado fallas y errores médicos, algunas veces los intérpretes no saben traducir. Aún con todo esto, doy muchas gracias a dicho hospital por la atención que me brinda, ya que también cuenta con personal muy capacitado (aunque algunas veces quienes nos atienden son practicantes con poca experiencia) y una impresionante maquinaria y equipo médico, pero habemos tantas personas con problemas de salud y es tanta la población que el hospital atiende, que es normal que por manejar cantidad, algunas veces se sacrifica la calidad.


Una persona que ha pasado y sigue pasando por tratamiento de cáncer, aunque quiera sentirse muy fuerte y hacer una vida normal, siempre vive con preocupación y angustia, por lo cual necesita ayuda económica. En mi caso, yo sola mantengo mi hogar. Me gustaría que pudiéramos tener prioridad en la situación de los costos, para poder sentir tranquilidad en ese sentido y no sumar otra preocupación más que hace que empeore nuestro estado de salud.

Yo me siento muy agradecida con el Dr. Thomas Lad quien es el médico que me ha atendido por todos estos años. Alabo su trabajo y le deseo muchas bendiciones. También quiero hacer mención de un enorme agradecimiento a CHERRY EVANS quien es mi enfermera de la sala de quimioterapia, ya que es una persona que nos da una atención cuidadosa, con mucho respeto, consideración y sobre todo, con mucho amor. En todos estos más de diez años que tengo asistiendo a este hospital, he conocido y me han atendido muchas personas, pero no hay quien iguale su atención. Ella es como "un angel".

A grandes rasgos, ésta es mi historia así como cada uno de los tantos pacientes que atienden tiene la suya, por eso es que a nombre mío y de todas esas personas quiero dar las gracias al hospital Stroger por toda la ayuda y los servicios que nos ha dado.

María A. Nieto

Agosto 29 del 2014





**Remarks to the Cook County Board of Commissioners
In Favor of CountyCare
August 29, 2014**

Good morning! My name is Deila Davis, Director of Government Affairs, at Access Community Health Network. On behalf of the thousands of families serve, thank you for the opportunity to share remarks in support of Cook County's CountyCare initiative.

Access Community Health Network (ACCESS) is the largest Medicaid provider in the state, and has been a strong advocate for CountyCare since it first received its waiver in 2012. ACCESS operates 32 health centers across Cook County – reaching as far south as Blue Island and as far north as Arlington Heights. Our expansive geographic footprint enables us to provide high quality primary and preventive care to thousands of families who live in medically underserved communities.

As an early promoter of CountyCare, ACCESS worked rapidly to assist patients and community members to complete their applications and help eligible patients get the healthcare coverage they deserve. Currently, ACCESS serves more than 22,000 CountyCare patients alone and represents CountyCare's largest provider group outside of the Cook County Health and Hospitals System.

One of those patients is Rev. Debra Davis.

"CountyCare is nothing to sweep under the rug," said 62-year-old Rev. Debra Davis, an associate minister at First Church of Deliverance in Chicago, during an interview with a local newspaper.

Rev. Davis, who seeks care at our ACCESS Blue Island Family Health Center, has been an outspoken proponent of CountyCare. Rev. Davis had been without health care since leaving her job earlier this year, and she felt that “taking more than one medication would be better managed under a doctor’s supervision.”

Rev. Davis, who lives on Chicago’s South Side, signed up for CountyCare at ACCESS’ Blue Island Family Health Center and now calls that health center her primary medical home.

“I was concerned because after I became unemployed, I couldn’t afford the COBRA insurance, and I was too young for Medicare,” she shares. “My eyes lit up when I heard about CountyCare, and I quickly applied for coverage. I have high blood pressure, elevated cholesterol and borderline diabetes, among other issues, all of which are now being addressed by my new physician.”

ACCESS understands the health needs of the patients we serve. We have learned that our CountyCare patients are among our most needy patients, who often have complex health care needs which have been neglected for far too long. As health care coverage options continue to provide more choice to Illinois residents, we are proud to support CountyCare as it continues to build into a long-term health plan of choice.

Cook County Health and Hospitals System
Board of Directors Meeting Minutes
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ATTACHMENT #2

Cook County Health & Hospitals System



Cook County Health & Hospitals System

Proposed FY2015 Preliminary Budget

CCHHS

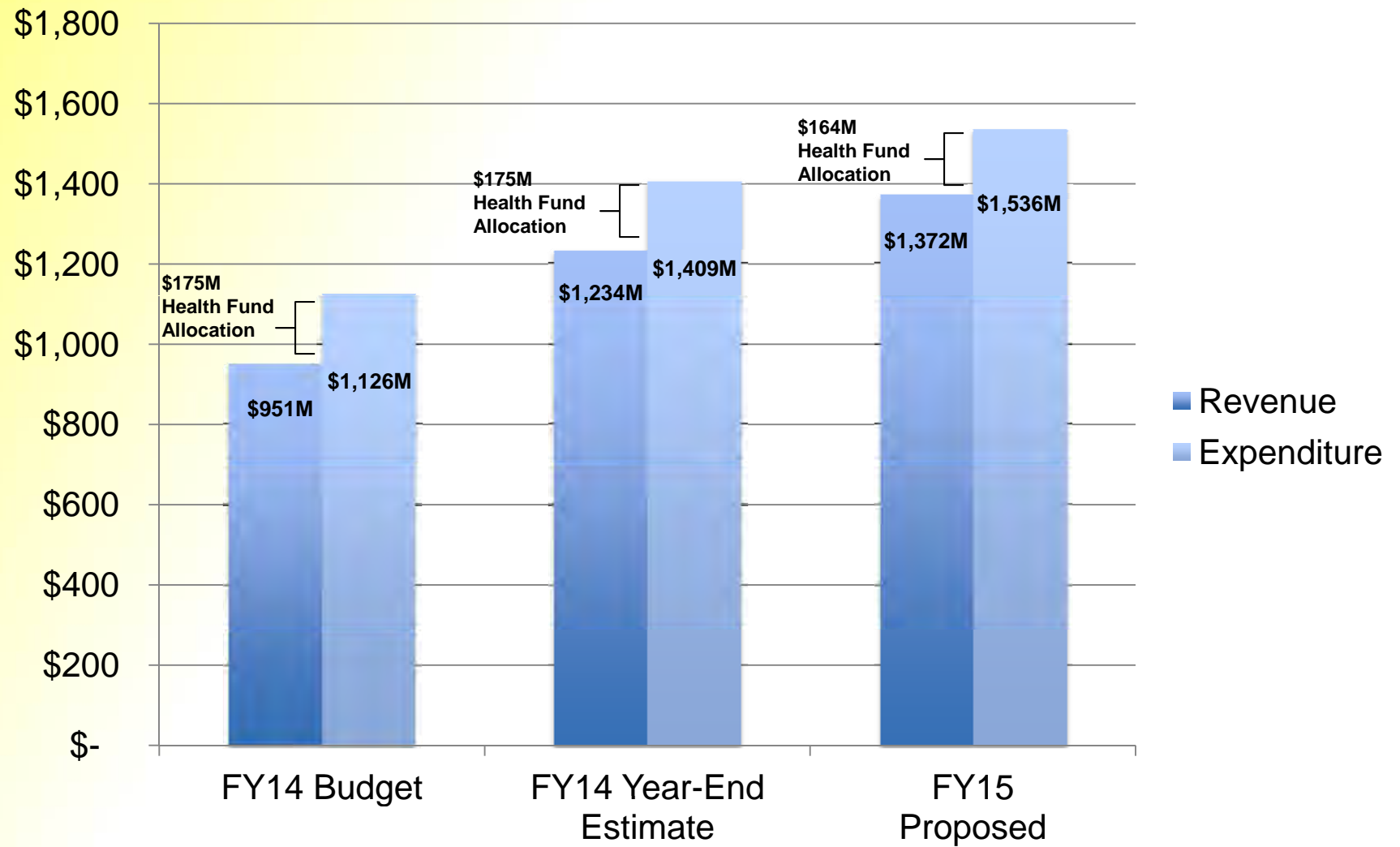
Agenda

- **Key Budget Drivers**
- **Revenue & Expenditure Summary**
- **Cook County Health Fund Allocation**
- **Budget Summary**
- **FY15 Initiatives**
- **Revenue Assumptions & Detail**
- **CountyCare**
- **Expenditure Detail**

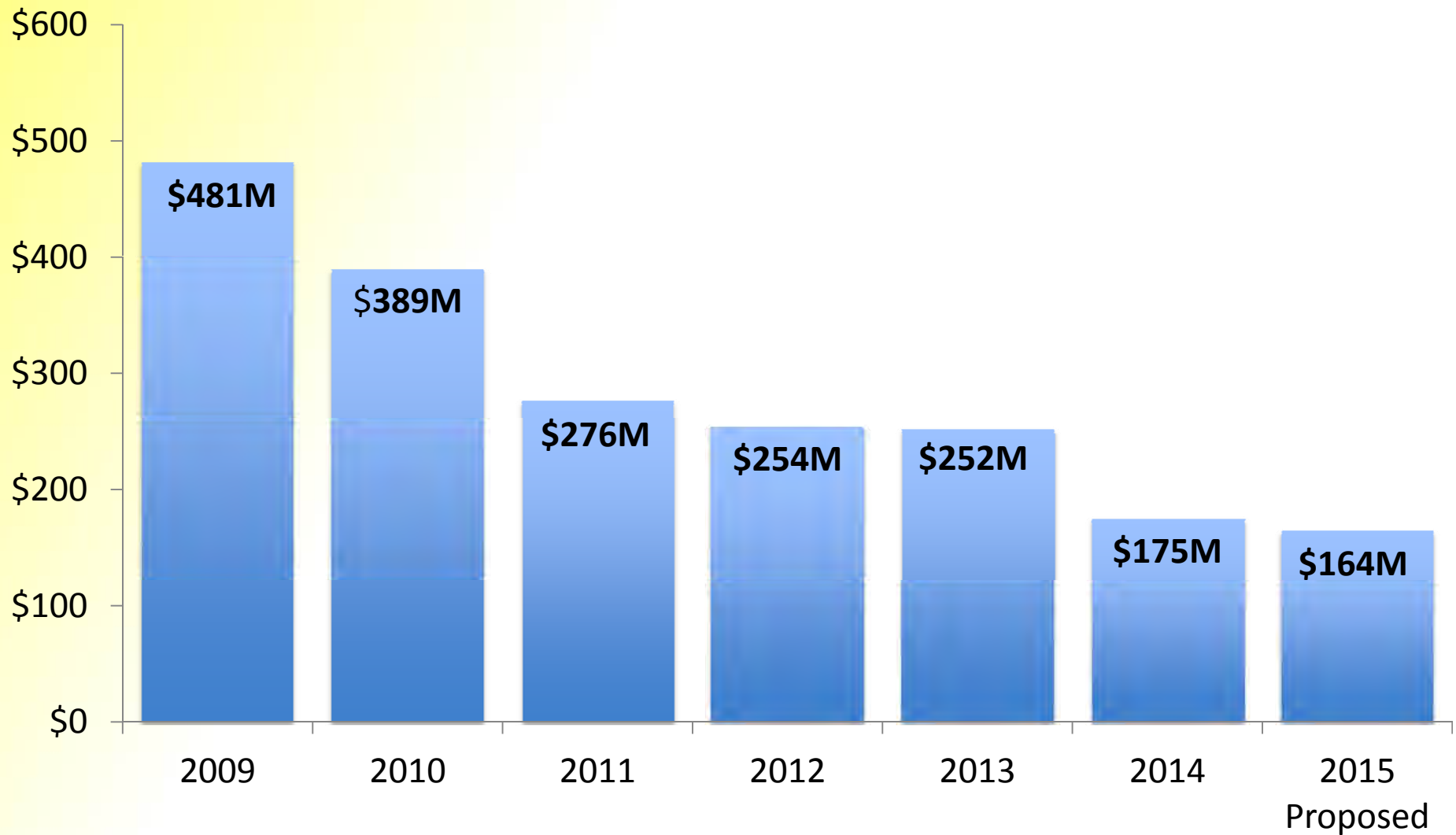
Key Budget Drivers

- Maintain mission as a safety net
- Improve financial stability in a changing marketplace
- Expansion of CountyCare to new populations
- Improve operational effectiveness and patient experience
- Invest in foundational clinical operations to improve services
- Fulfill Department of Justice requirements at Cermak Health Services

Budgeted Revenue and Expenditures



Cook County Health Fund Allocation



Summary Proposed FY15 Preliminary Budget

	FY15 Proposed
Revenues	
Revenue	\$1,372M
Cook County Health Fund Allocation	\$164M
Total Appropriated Funds	\$1,536M
Expenses	
Hospital Based Services	\$578M
CountyCare	\$567M
Benefits & Insurance	\$119M
Health Administration	\$119M
Ambulatory Services	\$82M
Correctional Health	\$60M
Public Health	\$11M
Total Expenditures	\$1,536M
Net surplus/(deficit)	\$0

FY15 Initiatives

A number of initiatives are designed to improve the patient experience, produce operational efficiencies and position CCHHS as a provider of choice:

- Develop call center for improved patient experience
- Improve patient access through centralized scheduling process
- Optimize staffing levels across organization to meet service needs within a competitive market
- Improve supply chain systems and processes
- Develop standardized data and reporting capabilities
- Maximize CCHHS mail order pharmacy for CountyCare members
- Improve network utilization within CountyCare
- Capital investment
 - Major focus for FY13/14 capital included MRI, IR suite, Cath labs
 - FY15 capital addresses high volume direct patient care needs (eg exam tables, wheelchairs, etc) and miscellaneous IT equipment*

**slide amended from original version to add IT equipment to FY15 capital*

Revenue Assumptions

Uncompensated Care Payments

- Disproportionate Share (DSH) payments and Benefits Improvement and Protection Act (BIPA) payments assumed to remain flat compared to FY14 at \$293M.

Medicaid Fee-For-Service (FFS)

- As a result of the state shifting from a FFS model to a managed care model, the budget will reflect a \$122M decline in Medicaid FFS revenue.
- FFS reimbursement is now limited to the application period prior to member assignment to a managed care health plan and special populations.

Revenue Assumptions

CountyCare serves three Medicaid populations with average monthly membership and reimbursement rates

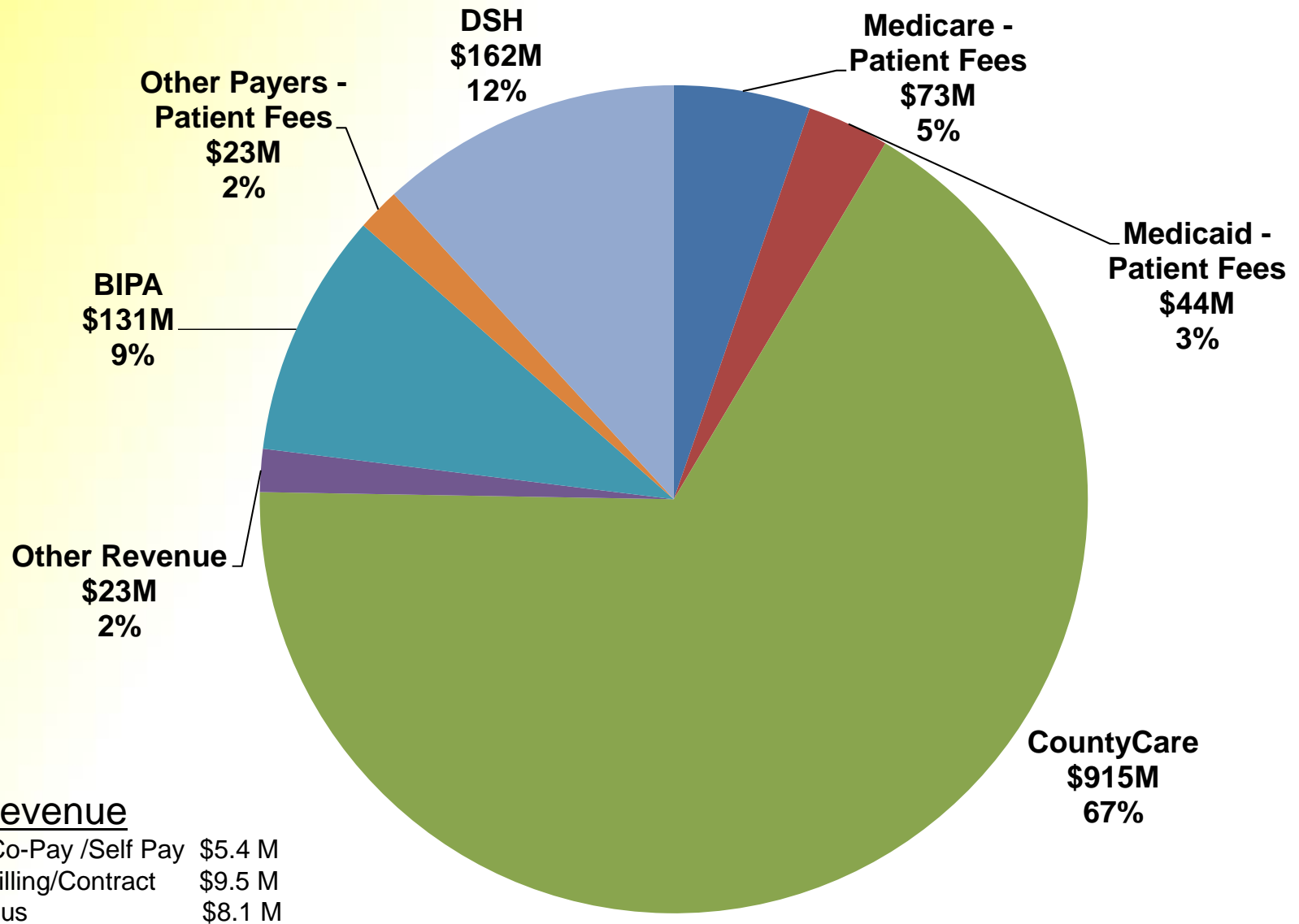
- ACA adult average monthly membership of 79,500 at \$630 composite* per member per month (pmpm)
- Family Health Plan (FHP) average monthly membership of 65,000 at \$250 composite* pmpm per enrolled family member
- Seniors and Persons with Disability (SPD) average monthly membership of 4,700 at \$1,571 composite* pmpm
- Actual pmpm rates vary by demographics, geography and category

FY15 CountyCare Projected Revenue

\$915M

** Rates listed are reflective of the composite rates as calculated by the state actuary for the base medical package for each population. Additional rates apply for more medically complex members. Within each population, rates are adjusted for age, gender, complexity of case such as medically complex children, all deliveries, long term care support services, etc.*

FY15 Revenue By Source



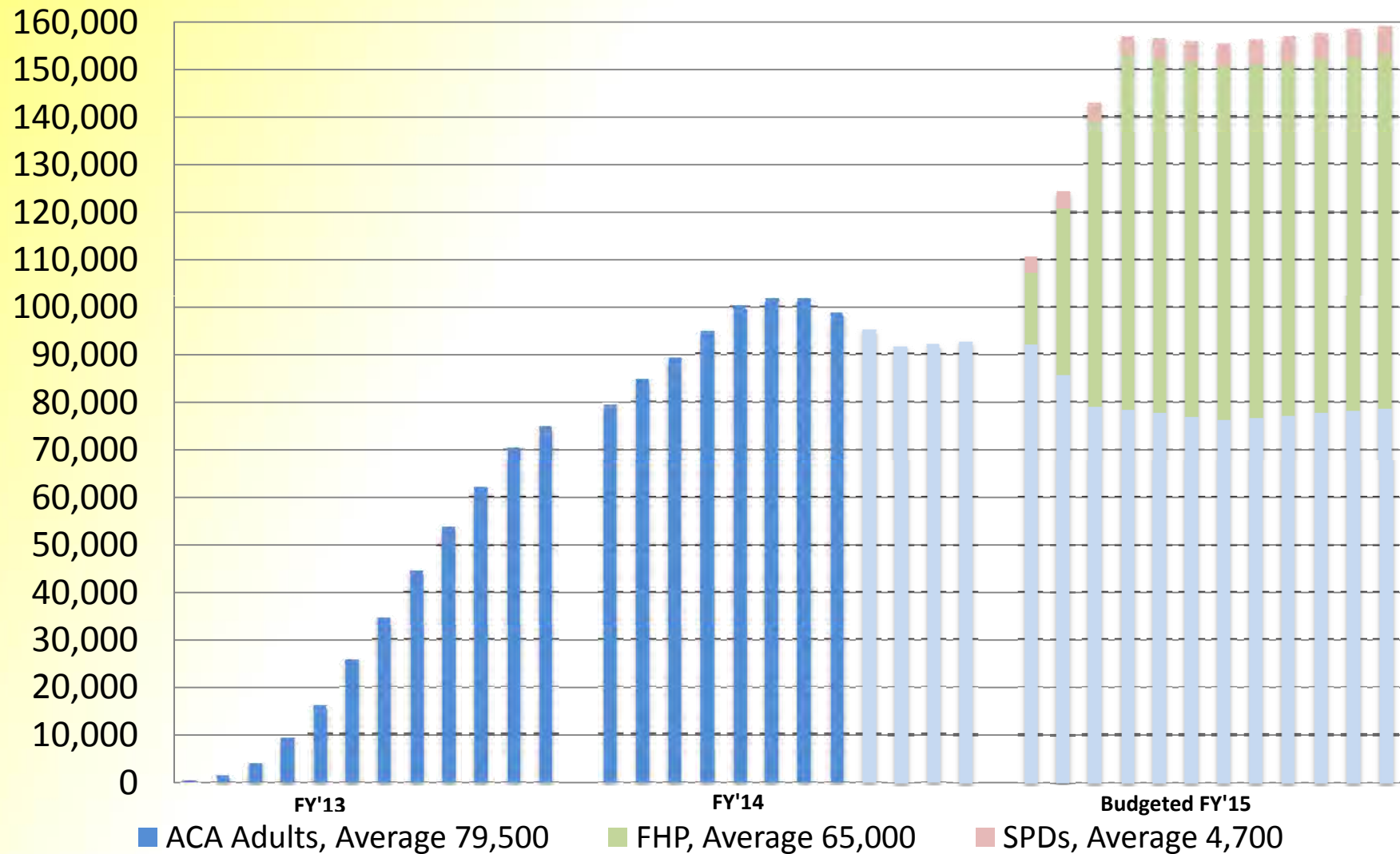
CountyCare FY15 Projections

	ACA Adult	Family Health Plan (FHP)	Seniors & Persons with Disabilities (SPD)	Total
Projected Membership	79,500	65,000	4,700	149,200
Projected Revenue	\$602M	\$223M	\$88M	\$915M*
Projected Medical Expense (CCHHS)	\$275M	\$30M	\$49M	\$354M
Projected Medical Expense (Network)	\$306M	\$159M	\$31M	\$496M
Projected Administrative Expense	\$37M	\$17M	\$7M	\$61M
Margin**	\$(17M)	\$17M	\$1M	\$1M
Projected Application Assistance Expense				\$10M
Net CountyCare Reimbursement to CCHHS	\$258M	\$47M	\$50M	\$348M*

*Total revenue includes administrative reimbursement of \$5M for application assistance offset by \$3M for state worker costs.

**Margin excludes revenue and expenses associated with application assistance.

CountyCare Current & Projected Membership



* Shaded bars are projections

Expenditure and Position Variances

Proposed FY15 budget increases by 9% compared to FY14 year-end estimate

- Increase mainly due to increasing membership in CountyCare (\$73M)
- Additional costs allocated to mail-order pharmacy (\$17M)
- Increases in employee health benefits, malpractice premiums and property insurance (\$14M)
- Pharmaceutical supply and equipment increases (\$14M)
- Miscellaneous increases in supplies and services (\$8M)

Proposed FY15 budget re-allocates existing costs and positions to improve cost allocation and transparency

- Decline in Health Administration expenses reflects realignment of pharmacy positions and supply costs to Stroger, Provident and Cermak.
- Decreased CountyCare positions reflect realignment of personnel to Ambulatory Services.
- Decreased positions in Public Health reflects transition of services to Ambulatory Services to improve coordination and service delivery.

Expenditures

Department	FY13 Actual	FY14 Year End Est.	FY15 Proposed	Variance FY14 Est. To FY15 Proposed	Percent Variance FY14 Est. To FY15 Proposed
Hospital Based Services	\$461M	\$500M	\$578M	\$78M	16%
Stroger Hospital	\$416M	\$453M	\$525M	\$72M	16%
Provident Hospital	\$45M	\$47M	\$53M	\$6M	13%
CountyCare	\$103M	\$495M	\$567M	\$72M	14%
Benefits & Insurance	\$101M	\$105M	\$119M	\$14M	13%
Health Administration	\$170M	\$181M	\$119M	(\$62M)	(34%)
Ambulatory Services	\$70M	\$70M	\$82M	\$12M	17%
ACHN	\$48M	\$47M	\$59M	\$12M	26%
CORE	\$11M	\$12M	\$12M	\$0	0%
Oak Forest	\$11M	\$11M	\$11M	\$0	0%
Correctional Health	\$44M	\$45M	\$60M	\$15M	33%
Cermak	\$41M	\$42M	\$56M	\$14M	33%
JTDC Health	\$3M	\$3M	\$4M	\$1M	33%
Public Health	\$12M	\$13M	\$11M	(\$2M)	(15%)
Total Expenditures	\$952M	\$1,409M	\$1,536M	\$126M*	9%

14 *Numbers have been rounded. Actual variance is (\$1,409.1 – \$1,535.5 = \$126.4M)

Position Summary

Department	FY 2013 Budgeted	FY 2014 Budgeted	FY 2015 Proposed	Variance	Percent Variance
Hospital Based Services	4,286	4,264	4,495	231	5%
Stroger Hospital	3,903	3,906	4,109	203	5%
Provident Hospital	383	358	386	29	8%
CountyCare	247	266	30	(236)	89%
Health Administration	608	647	402	(245)	(38%)
Ambulatory Services	834	805	1,042	237	29%
ACHN	652	620	856	236	38%
CORE	66	70	75	5	7%
Oak Forest	116	115	111	(4)	(3%)
Correctional Health	538	616	652	36	6%
Cermak	502	579	615	36	6%
JTDC Health	36	37	37	0	0%
Public Health	155	148	125	(23)	(16%)
Total	6,668	6,745	6,745	0	0%

- Hiring plan includes reducing vacancies from 1,100 to 600.
- Budget for salary and wages account for assumed timing of hiring and 600 vacancies by year end.

Summary Proposed FY15 Preliminary Budget

	FY15 Proposed
Revenues	
Revenue	\$1,372M
Cook County Health Fund Allocation	\$164M
Total Appropriated Funds	\$1,536M
Expenses	
Hospital Based Services	\$578M
CountyCare	\$567M
Benefits & Insurance	\$119M
Health Administration	\$119M
Ambulatory Services	\$82M
Correctional Health	\$60M
Public Health	\$11M
Total Expenditures	\$1,536M
Net surplus/(deficit)	\$0

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
FY 2015 BUREAU ACCOUNT SUMMARY**

	<u>FY 2014 ADOPTED</u>	<u>FY 2014 ADJUSTED</u>	<u>FY 2014 ESTIMATED</u>	<u>FY 2015 REQUEST</u>	<u>DIFFERENCE</u> *	<u>%</u>
HEALTH FUND						
240 - Cermak Health Services of Cook County	46,630,843	46,873,507	42,035,716	56,299,744	14,264,028	33.9%
241 - Juvenile Temporary Detention Center	3,910,387	3,926,300	3,225,183	3,741,279	516,096	16.0%
890 - Health System Administration	189,471,395	186,690,908	180,516,084	118,823,517	(61,692,567)	(34.2%)
891 - Provident Hospital of Cook County	48,357,796	47,720,340	47,444,134	52,606,689	5,162,555	10.9%
893 - Ambulatory and Community Health Network	51,465,467	47,164,027	46,715,983	59,280,607	12,564,624	26.9%
894 - The Ruth M. Rothstein CORE Center	11,753,051	11,623,774	11,512,506	11,661,577	149,071	1.3%
895 - Department of Public Health	14,450,251	14,509,682	13,348,116	11,274,533	(2,073,583)	(15.5%)
896 - Managed Care	190,804,289	203,311,427	495,209,893	566,844,037	71,634,144	14.5%
897 - John H. Stroger, Jr. Hospital of Cook County	445,202,520	441,533,017	453,374,168	525,032,357	71,658,189	15.8%
898 - Oak Forest Health Center of Cook County	11,216,096	11,143,060	10,931,934	11,090,712	158,778	1.5%
CCHHS TOTAL	1,013,262,095	1,014,496,042	1,304,313,717	1,416,655,052	112,341,335	8.6%
899 - Fixed Charges and Special Purpose Approp.	112,455,101	111,221,154	104,801,528	118,857,406	14,055,878	13.4%
HEALTH FUND TOTAL	1,125,717,196	1,125,717,196	1,409,115,245	1,535,512,458	126,397,213	9.0%
REVENUE	950,717,196		1,234,191,769	1,371,512,458	420,795,262	
EXPENDITURES	1,125,717,196		1,409,115,245	1,535,512,458	409,795,262	
COOK COUNTY HEALTH FUND ALLOCATION	175,000,000		175,000,000	164,000,000	(11,000,000)	
SURPLUS/DEFICIT	-		76,524	-	-	
SPECIAL PURPOSE FUNDS						
544 - Lead Poisoning Prevention Fund	1,227,008	1,227,008	1,178,850	1,166,841	(12,009)	(1.0%)
564 - TB Sanitarium District	6,546,902	6,546,902	5,075,022	5,248,393	173,371	3.4%
SPECIAL PURPOSE FUNDS TOTAL	7,773,910	7,773,910	6,253,872	6,415,234	161,362	2.6%

* Difference = FY2015 Request - FY2014 Estimate

FY 2015 BUREAU ACCOUNT SUMMARY

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Account Description	Curr. Exp.**	2014** Adopted	2014** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$276,411,892	\$481,882,763	\$471,951,946	\$468,482,997	\$(3,468,949)	(0.7)%
120/501210 Overtime Compensation	27,656,296	25,936,943	25,936,943	25,936,943		0.0 %
121/501230 Premium Pay	-	2,164,107	2,164,107	2,164,107		0.0 %
124/501250 Emp Hlth Insurance Waiver	2,000	800	800	800		0.0 %
130/501320 Sal & Wages Extra Employees	35,037	-	-	-		0.0 %
133/501360 Per Diem Employees	2,115,521	3,952,000	3,952,000	4,321,264	369,264	9.3 %
136/501400 Differential Pay	5,106,677	12,935,934	12,735,934	12,753,642	17,708	0.1 %
155/501420 Med. Practitioner As Required	2,870,254	4,625,269	4,625,269	4,682,412	57,143	1.2 %
170/501510 Mandatory Medicare Cost	2,047,740	-	4,479,796	7,516,174	3,036,378	67.8 %
182/501750 Shared Tuition	486,384	1,152,550	1,152,550	836,000	(316,550)	(27.5)%
183/501770 Seminars for Professional Empls	22,110	204,449	204,449	202,515	(1,934)	(0.9)%
185/501810 Prof & Tech Membership Fees	209,560	374,407	376,907	610,750	233,843	62.0 %
186/501860 Training Programs for Staff Persnl	55,957	635,292	636,542	945,364	308,822	48.5 %
189/501950 Allow.Per Coll. Barg. Agreements	270,787	507,690	507,690	507,690		0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	398,466	613,097	633,097	434,266	(198,831)	(31.4)%
213/520010 Ambulance and Pt. Tranpt. Service	465,326	1,250,620	1,213,101	1,063,101	(150,000)	(12.4)%
214/520030 Armored Car Service	3,872	8,000	7,760	7,760		0.0 %
215/520050 Scavenger Service	459,678	942,684	914,403	1,004,050	89,647	9.8 %
217/520100 Transpt for Specific Activities	181,402	480,500	466,085	412,000	(54,085)	(11.6)%
220/520150 Communication Services	1,312,131	2,490,000	2,415,300	3,708,215	1,292,915	53.5 %
222/520190 Laundry And Linen Svs.	925,000	1,862,419	1,806,546	1,516,506	(290,040)	(16.1)%
223/520210 Food Services	4,512,968	4,907,508	4,760,283	5,608,702	848,419	17.8 %
225/520260 Postage	97,386	161,762	156,909	223,901	66,992	42.7 %
228/520280 Delivery Services	615,451	1,261,621	1,225,071	1,346,700	121,629	9.9 %
235/520390 Contract Maintenance Serv	2,207,181	3,242,531	3,335,256	4,294,745	959,489	28.8 %
240/520490 Ext. Graphics and Repro Services	641,526	936,659	1,348,555	1,346,110	(2,445)	(0.2)%
241/520491 Int. Graphics and Repro Services	20,022	34,000	34,000	33,600	(400)	(1.2)%
242/520550 Surveys, Operations & Reports	859	71,700	69,549	50,000	(19,549)	(28.1)%
244/520570 Collection Services	(94,117)	-	-	-		0.0 %
245/520610 Advertising For Specific Purposes	23,727	684,000	653,480	337,350	(316,130)	(48.4)%
246/520650 Imaging & Microfilming Records	478,107	871,662	845,512	961,192	115,680	13.7 %
249/520670 Purchased Services - N.O.C.	177,227	660,000	640,200	500,000	(140,200)	(21.9)%
250/520730 Premium-Fidelity, Bonds & Liability	186	194	194	194		0.0 %
260/520830 Professional & Mgrl Services	66,474,464	90,072,606	89,048,686	100,745,625	11,696,939	13.1 %
261/520890 Legal Fees-Labor Matters	81,053	75,000	82,750	350,000	267,250	323.0 %
262/520910 Legal Fees-Issuance of Tax Notes	(139)	-	-	-		0.0 %

*Difference = Request- FY2014Adjusted

**Reflects Original Appropriation column in Appropriation Trial Balance

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FY 2015 BUREAU ACCOUNT SUMMARY

OK COUNTY HEALTH AND HOSPITALS SYSTEM

Account Description	Curr. Exp.**	2014** Adopted	2014** Adjusted	Request	Difference*	Inc(Dec)%
268/521030 Court Rptg.Steno or Transcptn Svcs	\$607,343	\$283,746	\$725,234	\$553,000	\$(172,234)	(23.7)%
272/521050 Medical Consultation Svcs	14,765,236	32,187,218	31,221,601	26,135,524	(5,086,077)	(16.3)%
275/521120 Registry Services	3,856,975	7,905,248	7,668,091	7,250,680	(417,411)	(5.4)%
276/521160 Managed Care Capitation	169,993,144	89,659,169	89,659,169	429,764,363	340,105,194	379.3 %
278/521200 Lab Related Services	6,114,468	9,089,062	8,816,391	10,566,526	1,750,135	19.9 %
298/521310 Special Or Coop Programs	350,000	900,000	900,000	-	(900,000)	(100.0)%
310/530010 Food Supplies	143,239	269,050	278,479	287,423	8,944	3.2 %
320/530100 Wearing Apparel	7,869	101,535	98,698	98,555	(143)	(0.1)%
330/530160 Household, Lndry,Cling & Pers.Care Supls.	361,283	540,667	532,624	337,500	(195,124)	(36.6)%
333/530270 Institutional Supplies	780,163	2,576,251	2,498,963	1,711,785	(787,178)	(31.5)%
350/530600 Office Supplies	22,631	937,496	913,372	888,022	(25,350)	(2.8)%
353/530640 Bks, Periodcls, Publcits & Data Svcs	33,405	345,911	348,411	254,844	(93,567)	(26.9)%
353/530675 County Wide Lexis-Nexis Contract	-	-	-	957	957	0.0 %
355/530700 Photographic & Reproduction Supplies	79,164	551,507	534,961	423,425	(111,536)	(20.8)%
360/530790 Medical, Dental & Lab Supplies	960,270	3,603,703	3,493,745	3,155,441	(338,304)	(9.7)%
361/530910 Pharmaceutical Supplies	137,209,912	82,771,947	94,556,712	144,463,291	49,906,579	52.8 %
361/531200 Surgical Supplies	15,142,321	27,989,417	27,149,735	26,960,083	(189,652)	(0.7)%
363/531400 AZT and Related Drug Ther.	5,200,000	5,450,000	5,286,500	5,500,000	213,500	4.0 %
365/531420 Clinical Laboratory Supplies	6,649,773	12,868,715	12,482,654	13,517,945	1,035,291	8.3 %
367/531500 X-Ray Supplies	504,276	1,126,054	1,092,272	1,398,799	306,527	28.1 %
368/531570 Blood/Blood Derivatives	2,590,649	4,002,570	3,882,493	3,702,321	(180,172)	(4.6)%
388/531650 Computer Operation Supplies	45,355	612,039	593,678	312,640	(281,038)	(47.3)%
402/540030 Water & Sewer	276,018	842,640	817,391	845,340	27,949	3.4 %
410/540050 Utilities-Electricity	2,562,356	6,978,060	6,768,587	7,424,777	656,190	9.7 %
422/540070 Utilities-Gas	2,695,365	3,101,101	3,011,033	3,224,266	213,233	7.1 %
429/540090 Other Utilities	19,668	50,000	48,500	40,000	(8,500)	(17.5)%
430/540110 Moving Expense & Remod/Cnty Fac.	-	50,000	48,500	25,000	(23,500)	(48.5)%
440/540130 Maint & Repair of Office Equip	172	109,388	109,388	103,387	(6,001)	(5.5)%
441/540170 Maint & Repair of Data Prcng Equip	23,434,575	45,535,367	45,535,367	43,986,827	(1,548,540)	(3.4)%
442/540200 Maint & Repair-Med,Dental & Lab Equip	4,810,267	8,533,256	8,277,258	9,980,202	1,702,944	20.6 %
444/540250 Operation,Maint & Rep of Auto Equip	99,692	300,707	291,686	262,103	(29,583)	(10.1)%
445/540290 Operation of Auto Equip	7,620	20,744	20,122	20,122		0.0 %
449/540310 Op., Maint. and Repair of Inst. Equip.	1,206,246	3,350,027	3,249,527	2,937,810	(311,717)	(9.6)%
450/540350 Maint. & Repair of Pnt Equip	3,425,733	4,751,758	4,609,205	5,658,839	1,049,634	22.8 %
461/540370 Maintenance of Facilities	75,447	505,500	490,335	374,500	(115,835)	(23.6)%
490/540430 Site Improvements	-	20,000	19,400	-	(19,400)	(100.0)%

*Difference = Request- FY2014Adjusted

**Reflects Original Appropriation column in Appropriation Trial Balance

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FY 2015 BUREAU ACCOUNT SUMMARY **OK COUNTY HEALTH AND HOSPITALS SYSTEM**

Account Description	Curr. Exp.**	2014**	2014**	Request	Difference*	Inc(Dec)%
		Adopted	Adjusted			
630/550010 Office Equipment Rental	\$145,582	\$502,972	\$502,972	\$792,654	\$289,682	57.6 %
637/550080 Medical Equipment Rental	1,275,417	2,319,487	2,249,902	3,766,808	1,516,906	67.4 %
638/550100 Institutional Equipment Rental	-	5,000	4,850	4,850		0.0 %
660/550130 Facilities Rental	741,471	1,513,905	1,513,905	924,185	(589,720)	(39.0)%
690/550162 Rental and Leasing - N.O.C.	3,138,163	5,915,000	5,737,550	5,914,550	177,000	3.1 %
818/580033 Reimbursement to Designated Fund	12,824	153,000	153,000	65,000	(88,000)	(57.5)%
880/580220 Institutional Memberships/Fees	552,542	842,500	830,500	840,500	10,000	1.2 %
819/580420 Approp Trans For Rembsmt Frm Desgntd Fnd	(862,233)	(908,389)	(908,389)	(724,467)	183,922	(20.2)%
Bureau Operating Total:	\$805,306,391	\$1,013,262,095	\$1,014,496,042	\$1,416,656,052	\$402,159,010	39.6%

*Difference = Request- FY2014Adjusted

**Reflects Original Appropriation column in Appropriation Trial Balance

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FY2015 DEPARTMENT ACCOUNT SUMMARY

240 - Cermak Health Services of Cook County

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$31,755,924	\$19,326,160	\$37,358,390	\$37,358,390	\$38,480,903	\$1,122,513	3.0 %
120/501210 Overtime Compensation	4,181,991	2,673,426	2,300,000	2,300,000	2,096,110	(203,890)	(8.9)%
124/501250 Emp Hlth Insurance Waiver	-	800	-	-	-	-	0.0 %
130/501320 Sal & Wages Extra Employees	818	-	-	-	-	-	0.0 %
133/501360 Per Diem Employees	675,699	467,474	929,048	929,048	1,375,239	446,191	48.0 %
136/501400 Differential Pay	1,584,112	912,964	2,000,000	2,000,000	2,466,301	466,301	23.3 %
155/501420 Med. Practitioner As Required	35,578	22,650	45,484	45,484	45,484	-	0.0 %
170/501510 Mandatory Medicare Cost	-	160,154	-	348,676	644,754	296,078	84.9 %
182/501750 Shared Tuition	(850)	-	-	-	-	-	0.0 %
183/501770 Seminars for Professional Empls	3,129	-	19,400	19,400	19,400	-	0.0 %
186/501860 Training Programs for Staff Persnl	813	-	54,320	54,320	30,000	(24,320)	(44.8)%
190/501970 Transpt & Other Travel Exp.-Empls	567	3,127	25,000	25,000	25,000	-	0.0 %
213/520010 Ambulance and Pt. Tranpt. Service	248,400	120,000	230,000	223,100	258,901	35,801	16.0 %
215/520050 Scavenger Service	18,866	14,087	33,200	32,204	30,000	(2,204)	(6.8)%
220/520150 Communication Services	6,389	2,589	10,000	9,700	6,215	(3,485)	(35.9)%
222/520190 Laundry And Linen Svcs.	10,000	-	-	-	5,000	5,000	0.0 %
225/520260 Postage	1,103	573	4,000	3,880	3,880	-	0.0 %
228/520280 Delivery Services	199	-	300	291	300	9	3.1 %
235/520390 Contract Maintenance Serv	20,251	12,622	29,000	28,130	33,000	4,870	17.3 %
240/520490 Ext. Graphics and Repro Services	3,100	-	42,000	40,740	40,740	-	0.0 %
241/520491 Int. Graphics and Repro Services	8,380	13,527	19,000	19,000	19,000	-	0.0 %
245/520610 Advertising For Specific Purposes	1,225	1,427	1,500	1,455	5,000	3,545	243.6 %
249/520670 Purchased Services - N.O.C.	382,722	177,227	660,000	640,200	500,000	(140,200)	(21.9)%
260/520830 Professional & Mgrl Services	28,489	27,328	120,000	116,400	120,000	3,600	3.1 %
268/521030 Court Rptg,Steno or Transcrtpn Svcs	5,830	562	10,000	9,700	10,000	300	3.1 %
272/521050 Medical Consultation Svcs	140	-	100,000	97,000	100,000	3,000	3.1 %
275/521120 Registry Services	541,090	138,000	561,000	544,170	450,000	(94,170)	(17.3)%
278/521200 Lab Related Services	93,470	-	90,000	87,300	100,000	12,700	14.5 %
310/530010 Food Supplies	19,109	68,219	97,750	94,818	94,818	-	0.0 %
330/530160 Household, Lndry,Cng & Pers.Care Supls.	58,287	71,540	92,000	89,240	105,000	15,760	17.7 %
350/530600 Office Supplies	43,473	10,550	90,000	87,300	85,000	(2,300)	(2.6)%
353/530640 Bks, Periodcls, Publdts & Data Svcs	204	-	10,000	10,000	9,000	(1,000)	(10.0)%
355/530700 Photographic & Reproduction Supplies	26,856	10,971	40,000	38,800	30,000	(8,800)	(22.7)%
360/530790 Medical, Dental & Lab Supplies	409,432	182,534	253,000	245,410	255,000	9,590	3.9 %
361/530910 Pharmaceutical Supplies	19,400	-	20,000	19,400	7,659,499	7,640,099	39382.0 %
362/531200 Surgical Supplies	271,000	320,318	345,000	334,650	345,000	10,350	3.1 %
365/531420 Clinical Laboratory Supplies	36,654	-	103,500	100,395	103,500	3,105	3.1 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

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FY2015 DEPARTMENT ACCOUNT SUMMARY

240 - Cermak Health Services of Cook County

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
367/531500 X-Ray Supplies	\$9,600	\$9,700	\$10,000	\$9,700	\$10,000	\$300	3.1 %
388/531650 Computer Operation Supplies	8,049	4,502	20,000	19,400	5,000	(14,400)	(74.2)%
440/540130 Maint & Repair of Office Equip	638	-	5,000	5,000	5,000	-	0.0 %
441/540170 Maint & Repair of Data Prcng Equip	103,383	113,620	260,000	260,000	330,000	70,000	26.9 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	161,304	59,233	300,000	291,000	150,000	(141,000)	(48.5)%
444/540250 Operation,Maint & Rep of Auto Equip	960	256	8,500	8,245	8,500	255	3.1 %
449/540310 Op., Maint. and Repair of Inst. Equip.	904	680	23,000	22,310	20,000	(2,310)	(10.4)%
461/540370 Maintenance of Facilities	97	-	200,000	194,000	105,000	(89,000)	(45.9)%
630/550010 Office Equipment Rental	27,351	-	26,751	26,751	26,000	(751)	(2.8)%
637/550080 Medical Equipment Rental	-	-	40,000	38,800	40,000	1,200	3.1 %
880/580220 Institutional Memberships/Fees	1,630	5,047	44,700	44,700	48,200	3,500	7.8 %
Total Operating:	\$40,805,768	\$24,931,870	\$46,630,843	\$46,873,507	\$56,299,744	\$9,426,237	20.1 %
Capital Items:							
Department Grand Total:	\$40,805,768	\$24,931,870	\$46,630,843	\$46,873,507	\$56,534,744	\$9,661,237	20.6 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

FY2015 DEPARTMENT ACCOUNT SUMMARY

241 - Health Services - JTDC

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$2,562,293	\$1,507,153	\$2,929,825	\$2,929,825	\$2,657,969	\$(271,856)	(9.3)%
120/501210 Overtime Compensation	311,724	183,364	275,000	275,000	297,000	22,000	8.0 %
133/501360 Per Diem Employees	68,544	56,538	217,147	217,147	218,684	1,537	0.7 %
136/501400 Differential Pay	89,052	48,944	95,500	95,500	95,500	-	0.0 %
170/501510 Mandatory Medicare Cost	-	12,684	-	26,985	47,406	20,421	75.7 %
182/501750 Shared Tuition	(5,078)	-	-	-	-	-	0.0 %
183/501770 Seminars for Professional Empls	325	-	1,940	1,940	1,940	-	0.0 %
186/501860 Training Programs for Staff Persnl	-	-	5,000	5,000	3,000	(2,000)	(40.0)%
190/501970 Transpt & Other Travel Exp.-Empls	547	-	2,910	2,910	2,910	-	0.0 %
213/520010 Ambulance and Pt. Tranpt. Service	-	-	-	-	20,000	20,000	0.0 %
215/520050 Scavenger Service	559	500	3,600	3,492	2,000	(1,492)	(42.7)%
225/520260 Postage	27	-	485	470	470	-	0.0 %
228/520280 Delivery Services	-	-	16,490	15,995	16,490	495	3.1 %
240/520490 Ext. Graphics and Repro Services	540	-	1,000	970	1,000	30	3.1 %
241/520491 Int. Graphics and Repro Services	-	1,295	3,000	3,000	3,000	-	0.0 %
260/520830 Professional & Mgrl Services	3,930	1,820	176,000	170,720	176,000	5,280	3.1 %
275/521120 Registry Services	68,200	48,400	60,000	58,200	76,000	17,800	30.6 %
278/521200 Lab Related Services	19,200	-	20,000	19,400	19,400	-	0.0 %
310/530010 Food Supplies	39	299	1,500	1,455	1,500	45	3.1 %
320/530100 Wearing Apparel	-	-	100	97	100	3	3.1 %
350/530600 Office Supplies	9,743	2,260	14,550	14,114	14,000	(114)	(0.8)%
353/530640 Bks, Periodcls, Publdts & Data Svcs	316	-	500	500	500	-	0.0 %
355/530700 Photographic & Reproduction Supplies	944	-	4,000	3,880	4,000	120	3.1 %
360/530790 Medical, Dental & Lab Supplies	458	100	27,160	26,345	28,000	1,655	6.3 %
388/531650 Computer Operation Supplies	-	-	1,500	1,455	1,500	45	3.1 %
440/540130 Maint & Repair of Office Equip	-	-	500	500	500	-	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	-	-	8,730	8,468	8,460	(8)	(0.1)%
637/550080 Medical Equipment Rental	-	-	33,950	32,932	33,950	1,018	3.1 %
880/580220 Institutional Memberships/Fees	3,933	-	10,000	10,000	10,000	-	0.0 %
Total Operating:	\$3,135,295	\$1,863,359	\$3,910,387	\$3,926,300	\$3,741,279	\$(185,021)	(4.7)%
Capital Items:							
Department Grand Total:	\$3,135,295	\$1,863,359	\$3,910,387	\$3,926,300	\$3,772,279	\$(154,021)	(3.9)%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

FY2015 DEPARTMENT ACCOUNT SUMMARY

890 - Health System Administration

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$40,909,775	\$26,582,971	\$43,732,004	\$43,301,187	\$27,465,841	\$(15,835,346)	(36.6)%
120/501210 Overtime Compensation	6,298,048	2,466,868	4,504,000	4,504,000	200,000	(4,304,000)	(95.6)%
130/501320 Sal & Wages Extra Employees	452,053	-	-	-	-	-	0.0 %
133/501360 Per Diem Employees	79,386	111,047	20	20	-	(20)	(100.0)%
136/501400 Differential Pay	281,790	111,953	43,700	43,700	34,500	(9,200)	(21.1)%
170/501510 Mandatory Medicare Cost	-	193,751	-	437,814	401,680	(36,134)	(8.3)%
182/501750 Shared Tuition	950,581	486,384	1,075,000	1,075,000	800,000	(275,000)	(25.6)%
183/501770 Seminars for Professional Empls	46,816	20,829	137,175	137,175	129,175	(8,000)	(5.8)%
185/501810 Prof & Tech Membership Fees	67,566	7,200	89,000	89,000	58,500	(30,500)	(34.3)%
186/501860 Training Programs for Staff Persnl	209,340	23,198	481,000	480,000	456,000	(24,000)	(5.0)%
190/501970 Transpt & Other Travel Exp.-Empls	16,250	4,236	108,417	108,417	111,550	3,133	2.9 %
215/520050 Scavenger Service	-	-	5,820	5,645	5,820	175	3.1 %
220/520150 Communication Services	1,544,400	1,287,011	2,450,000	2,376,500	3,650,000	1,273,500	53.6 %
225/520260 Postage	264	276	10,620	10,301	60,860	50,559	490.8 %
228/520280 Delivery Services	671,002	452,513	733,475	712,470	820,625	108,155	15.2 %
235/520390 Contract Maintenance Serv	21,851	153,805	174,405	169,173	-	(169,173)	(100.0)%
240/520490 Ext. Graphics and Repro Services	86,363	3,279	369,045	347,973	316,072	(31,901)	(9.2)%
241/520491 Int. Graphics and Repro Services	-	5,154	7,200	7,200	8,800	1,600	22.2 %
242/520550 Surveys, Operations & Reports	9,790	859	70,000	67,900	50,000	(17,900)	(26.4)%
245/520610 Advertising For Specific Purposes	201,041	22,300	675,000	644,750	325,000	(319,750)	(49.6)%
246/520650 Imaging & Microfilming Records	-	-	105,000	101,850	15,000	(86,850)	(85.3)%
260/520830 Professional & Mgrl Services	25,336,483	17,313,731	28,575,271	27,713,013	28,806,978	1,093,965	3.9 %
261/520890 Legal Fees-Labor Matters	320,781	81,053	75,000	82,750	350,000	267,250	323.0 %
262/520910 Legal Fees-Issuance of Tax Notes	54,928	(139)	-	-	-	-	0.0 %
275/521120 Registry Services	1,581,889	277,000	1,224,640	1,187,901	700,000	(487,901)	(41.1)%
298/521310 Special Or Coop Programs	788,711	350,000	900,000	900,000	-	(900,000)	(100.0)%
310/530010 Food Supplies	-	-	-	15,000	35,000	20,000	133.3 %
320/530100 Wearing Apparel	6,790	6,997	7,000	7,000	7,000	-	0.0 %
350/530600 Office Supplies	115,409	10,960	182,800	177,316	196,000	18,684	10.5 %
353/530640 Bks, Periodcls, Publcis & Data Svcs	13,630	10,644	189,250	189,250	125,100	(64,150)	(33.9)%
353/530675 County Wide Lexis-Nexis Contract	-	-	-	-	957	957	0.0 %
355/530700 Photographic & Reproduction Supplies	1,932	900	45,500	44,135	10,000	(34,135)	(77.3)%
360/530790 Medical, Dental & Lab Supplies	86,528	54,584	483,525	469,019	283,525	(185,494)	(39.5)%
361/530910 Pharmaceutical Supplies	49,530,366	35,072,201	49,009,165	47,538,890	-	(47,538,890)	(100.0)%
388/531650 Computer Operation Supplies	404,056	39,571	534,910	518,863	258,000	(260,863)	(50.3)%
440/540130 Maint & Repair of Office Equip	-	-	50,000	50,000	40,000	(10,000)	(20.0)%
441/540170 Maint & Repair of Data Prncg Equip	35,711,481	23,245,107	44,983,617	44,983,617	43,389,167	(1,594,450)	(3.5)%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

FY2015 DEPARTMENT ACCOUNT SUMMARY

890 - Health System Administration

Object Account	FY2013		FY2014**		FY2014**		Request	Difference*	Inc(Dec)%
	Expenditure	Curr. Exp.**	Adopted	Adjusted	Request	Difference*			
442/540200 Maint & Repair-Med,Dental & Lab Equip	\$388,174	\$270,754	\$568,622	\$551,563	\$475,784	\$(75,779)			(13.7)%
449/540310 Op., Maint. and Repair of Inst. Equip.	190	-	-	-	-	-			0.0 %
637/550080 Medical Equipment Rental	1,363,596	1,102,917	1,723,250	1,671,552	3,193,208	1,521,656			91.0 %
690/550162 Rental and Leasing - N.O.C.	2,598,006	3,138,163	5,900,000	5,723,000	5,900,000	177,000			3.1 %
818/580033 Reimbursement to Designated Fund	-	12,824	153,000	153,000	65,000	(88,000)			(57.5)%
819/580420 Approp Trans For Rembsmt Frm	-	(25,812)	(35,036)	(35,036)	(51,625)	(16,589)			47.3 %
Desgnld Frnd									
880/580220 Institutional Memberships/Fees	108,750	120,863	130,000	130,000	130,000	-			0.0 %
Total Operating:	\$170,258,017	\$113,015,952	\$189,471,395	\$186,690,908	\$118,823,517	\$(67,867,391)			(36.4)%
Capital Items:									
Department Grand Total:	\$170,258,017	\$113,015,952	\$189,471,395	\$186,690,908	\$123,194,496	\$(63,496,412)			(34.0)%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

FY2015 DEPARTMENT ACCOUNT SUMMARY

891 - Provident Hospital of Cook County

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$27,962,949	\$17,350,386	\$28,835,068	\$28,585,068	\$31,185,751	\$2,600,683	9.1 %
120/501210 Overtime Compensation	1,982,765	1,546,732	1,541,739	1,541,739	1,842,981	301,242	19.5 %
121/501230 Premium Pay	461,507	-	514,107	514,107	514,107	-	0.0 %
130/501320 Sal & Wages Extra Employees	1,300	-	-	-	-	-	0.0 %
133/501360 Per Diem Employees	246,362	139,952	350,433	350,433	262,419	(88,014)	(25.1)%
136/501400 Differential Pay	909,573	259,110	672,782	472,782	675,868	203,086	43.0 %
155/501420 Med. Practitioner As Required	1,176,494	829,957	1,389,416	1,389,416	1,298,833	(90,583)	(6.5)%
170/501510 Mandatory Medicare Cost	-	116,736	-	256,678	518,829	262,151	102.1 %
183/501770 Seminars for Professional Empls	1,994	-	15,750	15,750	11,000	(4,750)	(30.2)%
185/501810 Prof & Tech Membership Fees	6,007	2,815	8,055	8,055	4,500	(3,555)	(44.1)%
186/501860 Training Programs for Staff Persnl	4,162	3,305	11,250	11,250	41,150	29,900	265.8 %
190/501970 Transpt & Other Travel Exp.-Empls	10,066	593	7,950	7,950	9,450	1,500	18.9 %
213/520010 Ambulance and Pt. Tranpt. Service	230,385	65,000	280,000	271,600	240,000	(31,600)	(11.6)%
215/520050 Scavenger Service	96,931	51,621	81,936	79,478	91,270	11,792	14.8 %
217/520100 Transpt for Specific Activities	-	-	500	485	2,000	1,515	312.4 %
222/520190 Laundry And Linen Svcs.	161,500	16,000	175,000	169,750	110,000	(59,750)	(35.2)%
223/520210 Food Services	1,185,954	1,458,992	1,507,115	1,461,902	1,466,622	4,720	0.3 %
225/520260 Postage	20,996	-	15,750	15,277	15,000	(277)	(1.8)%
228/520280 Delivery Services	262	1,281	2,700	2,619	6,200	3,581	136.7 %
235/520390 Contract Maintenance Serv	18,071	24,131	55,117	53,463	567,448	513,985	961.4 %
240/520490 Ext. Graphics and Repro Services	75,064	1,364	29,882	28,985	19,882	(9,103)	(31.4)%
242/520550 Surveys, Operations & Reports	204	-	1,700	1,649	-	(1,649)	(100.0)%
245/520610 Advertising For Specific Purposes	4,374	-	5,000	4,850	4,850	-	0.0 %
260/520830 Professional & Mgrl Services	2,507,962	1,462,158	3,105,529	3,012,364	1,637,858	(1,374,506)	(45.6)%
268/521030 Court Rptg, Steno or Transcrtpt Svcs	-	-	7,000	6,790	-	(6,790)	(100.0)%
272/521050 Medical Consultation Svcs	974,745	501,000	1,319,413	1,279,831	930,301	(349,530)	(27.3)%
275/521120 Registry Services	1,390,162	778,908	1,656,200	1,606,514	1,507,080	(99,434)	(6.2)%
278/521200 Lab Related Services	80,258	19,892	103,880	100,764	68,500	(32,264)	(32.0)%
320/530100 Wearing Apparel	1,493	743	3,500	3,395	3,455	60	1.8 %
330/530160 Household, Lndry, Chng & Pers.Care Supls.	1,197	-	-	-	11,000	11,000	0.0 %
333/530270 Institutional Supplies	132,291	165,595	516,560	501,063	236,500	(264,563)	(52.8)%
337/530560 Formula & Tube Feed Products	3,300	-	-	-	-	-	0.0 %
350/530600 Office Supplies	24,608	10,000	50,000	48,500	30,951	(17,549)	(36.2)%
353/530640 Bks, Periodods, Publdts & Data Svcs	4,160	188	7,250	7,250	2,000	(5,250)	(72.4)%
355/530700 Photographic & Reproduction Supplies	13,816	6,076	24,500	23,765	19,395	(4,370)	(18.4)%
360/530790 Medical, Dental & Lab Supplies	414,936	342,161	478,664	464,303	670,898	206,595	44.5 %
361/530910 Pharmaceutical Supplies	121,000	159,000	164,153	159,228	2,215,110	2,055,882	1291.2 %

FY2015 DEPARTMENT ACCOUNT SUMMARY

891 - Provident Hospital of Cook County

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
362/531200 Surgical Supplies	\$1,354,050	\$1,031,457	\$1,296,098	\$1,257,215	\$1,948,147	\$690,932	55.0 %
365/531420 Clinical Laboratory Supplies	520,037	107,011	474,150	459,926	406,800	(53,126)	(11.6)%
367/531500 X-Ray Supplies	440,354	206,859	256,985	249,275	517,500	268,225	107.6 %
368/531570 Blood/Blood Derivatives	78,207	35,000	78,513	76,158	76,158	-	0.0 %
388/531650 Computer Operation Supplies	-	-	10,000	9,700	9,700	-	0.0 %
402/540030 Water & Sewer	41,364	40,905	45,000	43,650	45,000	1,350	3.1 %
410/540050 Utilities-Electricity	862,487	339,675	1,052,840	1,021,255	1,133,845	112,590	11.0 %
422/540070 Utilities-Gas	366,851	366,379	388,699	377,038	419,107	42,069	11.2 %
440/540130 Maint & Repair of Office Equip	-	-	7,000	7,000	1,500	(5,500)	(78.6)%
441/540170 Maint & Repair of Data Prcng Equip	10,011	-	5,000	5,000	30,000	25,000	500.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	458,105	588,744	631,953	612,994	631,953	18,959	3.1 %
444/540250 Operation,Maint & Rep of Auto Equip	6,659	-	-	-	-	-	0.0 %
449/540310 Op., Maint. and Repair of Inst. Equip.	-	-	1,500	1,455	2,000	545	37.5 %
450/540350 Maint. & Repair of Pnt Equip	704,902	424,289	900,600	873,582	923,871	50,289	5.8 %
490/540430 Site Improvements	2,470	-	20,000	19,400	-	(19,400)	(100.0)%
630/550010 Office Equipment Rental	37,819	-	86,059	86,059	50,000	(36,059)	(41.9)%
637/550080 Medical Equipment Rental	-	-	59,000	57,230	72,650	15,420	26.9 %
638/550100 Institutional Equipment Rental	-	-	5,000	4,850	4,850	-	0.0 %
880/580220 Institutional Memberships/Fees	99,888	97,493	101,500	101,500	112,400	10,900	10.7 %
Total Operating:	\$45,210,051	\$28,551,508	\$48,357,796	\$47,720,340	\$52,606,689	\$4,886,349	10.2 %
Capital Items:							
Department Grand Total:	\$45,210,051	\$28,551,508	\$48,357,796	\$47,720,340	\$53,184,689	\$5,464,349	11.5 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

FY2015 DEPARTMENT ACCOUNT SUMMARY

893 - Ambulatory and Community Health Network of Cook County

Object Account	FY2013	Curr. Exp.**	FY2014**	FY2014**	Request	Difference*	Inc(Dec)%
	Expenditure		Adopted	Adjusted			
110/501010 Sal & Wgs Of Reg Employees	\$41,256,214	\$23,543,752	\$43,485,406	\$38,985,406	\$50,852,988	\$11,867,582	30.4 %
120/501210 Overtime Compensation	500,225	377,945	500,000	500,000	485,000	(15,000)	(3.0)%
130/501320 Sal & Wages Extra Employees	4,445	-	-	-	-	-	0.0 %
133/501360 Per Diem Employees	-	-	-	-	223,649	223,649	0.0 %
136/501400 Differential Pay	547,232	151,599	325,000	325,000	200,000	(125,000)	(38.5)%
155/501420 Med. Practitioner As Required	-	-	2	2	-	(2)	(100.0)%
170/501510 Mandatory Medicare Cost	-	156,412	-	384,851	750,563	365,712	95.0 %
183/501770 Seminars for Professional Empls	-	1,139	3,000	3,000	10,000	7,000	233.3 %
185/501810 Prof & Tech Membership Fees	-	-	2,100	2,100	6,100	4,000	190.5 %
186/501860 Training Programs for Staff Persnl	8,560	760	20,000	20,000	29,750	9,750	48.8 %
190/501970 Transpt & Other Travel Exp.-Empls	10,013	4,151	20,500	20,500	26,200	5,700	27.8 %
213/520010 Ambulance and Pt. Tranpt. Service	400,000	266,026	700,000	679,000	500,000	(179,000)	(26.4)%
215/520050 Scavenger Service	4,662	8,431	21,666	21,016	22,166	1,150	5.5 %
217/520100 Transpt for Specific Activities	388,747	181,402	480,000	465,600	400,000	(65,600)	(14.1)%
225/520260 Postage	70	28	2,541	2,466	31,391	28,925	1173.0 %
228/520280 Delivery Services	-	-	2,000	1,940	2,000	60	3.1 %
235/520390 Contract Maintenance Serv	818,716	550,664	657,912	638,175	788,000	149,825	23.5 %
240/520490 Ext. Graphics and Repro Services	640	24,584	109,750	106,458	89,246	(17,212)	(16.2)%
246/520650 Imaging & Microfilming Records	-	273	30,500	29,585	15,000	(14,585)	(49.3)%
260/520830 Professional & Mgrl Services	819,800	309,725	893,500	866,695	895,500	28,805	3.3 %
268/521030 Court Rptg,Steno or Transcptn Svcs	107,276	61,281	116,746	113,244	117,000	3,756	3.3 %
275/521120 Registry Services	909,012	375,000	800,000	776,000	700,000	(76,000)	(9.8)%
278/521200 Lab Related Services	388,350	1,800	416,500	404,005	401,500	(2,505)	(0.6)%
310/530010 Food Supplies	162	1,562	10,500	10,185	8,725	(1,460)	(14.3)%
320/530100 Wearing Apparel	7,369	-	985	955	2,000	1,045	109.4 %
333/530270 Institutional Supplies	-	19,654	88,000	85,360	50,000	(35,360)	(41.4)%
350/530600 Office Supplies	96,750	68,650	85,000	82,450	113,300	30,850	37.4 %
353/530640 Bks, Perodds, Publtcs & Data Svcs	3,814	1,184	27,000	27,000	27,000	-	0.0 %
355/530700 Photographic & Reproduction Supplies	-	599	70,000	67,900	61,000	(6,900)	(10.2)%
360/530790 Medical, Dental & Lab Supplies	86,917	(204,330)	275,000	266,750	529,500	262,750	98.5 %
362/531200 Surgical Supplies	132,571	3,297	245,000	237,650	265,000	27,350	11.5 %
365/531420 Clinical Laboratory Supplies	-	-	29,500	28,615	30,000	1,385	4.8 %
367/531500 X-Ray Supplies	24,000	2,990	25,000	24,250	25,000	750	3.1 %
388/531650 Computer Operation Supplies	5,012	-	10,000	9,700	10,000	300	3.1 %
402/540030 Water & Sewer	6,277	4,143	17,800	17,266	20,500	3,234	18.7 %
410/540050 Utilities-Electricity	108,641	46,943	132,095	128,132	139,017	10,885	8.5 %
422/540070 Utilities-Gas	36,105	34,287	53,700	52,089	70,500	18,411	35.3 %
440/540130 Maintl & Repair of Office Equip	-	-	4,000	4,000	4,000	-	0.0 %

FY2015 DEPARTMENT ACCOUNT SUMMARY

893 - Ambulatory and Community Health Network of Cook County

Object Account	FY2013		FY2014**		FY2014**		Request	Difference*	Inc(Dec)%
	Expenditure	Curr. Exp.**	Adopted	Adjusted	Request	Difference*			
442/540200 Maint & Repair-Med,Dental & Lab Equip	\$356,265	\$356,265	\$475,000	\$460,750	\$488,767	\$28,017		\$28,017	6.1 %
450/540350 Maint. & Repair of Plnt Equip	237,760	234,186	260,560	252,743	263,060	10,317		10,317	4.1 %
461/540370 Maintenance of Facilities	79,335	75,267	200,500	194,485	194,500	15		15	0.0 %
630/550010 Office Equipment Rental	53,896	-	50,799	50,799	79,000	28,201		28,201	55.5 %
660/550130 Facilities Rental	865,525	539,289	930,405	930,405	511,185	(419,220)		(419,220)	(45.1)%
819/580420 Approp Trans For Rembsmt Frm Desgntd Fnd	(112,500)	(78,750)	(112,500)	(112,500)	(157,500)	(45,000)		(45,000)	40.0 %
Total Operating:	\$48,151,861	\$27,120,207	\$51,465,467	\$47,164,027	\$59,280,607	\$12,116,580		\$12,116,580	25.7 %
Capital Items:		-	-	-	1,216,654	1,216,654		1,216,654	- %
Department Grand Total:	\$48,151,861	\$27,120,207	\$51,465,467	\$47,164,027	\$60,497,261	\$13,333,234		\$13,333,234	28.3 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

Print Date: /6/2014 - 6:02:41PM

FY2015 DEPARTMENT ACCOUNT SUMMARY

894 - Ruth M. Rothstein CORE Center

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$5,132,025	\$3,413,011	\$5,512,202	\$5,512,202	\$5,327,805	\$(184,397)	(3.3)%
120/501210 Overtime Compensation	40,015	24,069	39,208	39,208	40,000	792	2.0%
133/501360 Per Diem Employees	-	-	55,898	55,898	70,512	14,614	26.1%
136/501400 Differential Pay	31,860	9,171	16,750	16,750	-	(16,750)	(100.0)%
155/501420 Med. Practitioner As Required	-	-	23,381	23,381	63,326	39,945	170.8%
170/501510 Mandatory Medicare Cost	-	24,039	-	50,375	79,778	29,403	58.4%
182/501750 Shared Tuition	-	-	55,500	55,500	3,500	(52,000)	(93.7)%
213/520010 Ambulance and Pt. Transp. Service	35,525	14,300	40,620	39,401	44,200	4,799	12.2%
215/520050 Scavenger Service	-	-	4,000	3,880	5,800	1,920	49.5%
222/520190 Laundry And Linen Svs.	-	-	752	729	1,506	777	106.6%
225/520260 Postage	-	-	1,500	1,455	1,800	345	23.7%
228/520280 Delivery Services	-	-	300	291	300	9	3.1%
235/520390 Contract Maintenance Serv	16,415	12,749	25,911	25,134	34,996	9,862	39.2%
240/520490 Ext. Graphics and Repro Services	2,201	548	6,000	5,820	7,528	1,708	29.3%
246/520650 Imaging & Microfilming Records	5,413	-	3,550	3,444	3,500	56	1.6%
260/520830 Professional & Mgrl Services	83,556	18,184	32,000	31,040	24,000	(7,040)	(22.7)%
272/521050 Medical Consultation Svcs	-	-	12,000	11,640	25,000	13,360	114.8%
278/521200 Lab Related Services	9,642	-	7,200	6,984	10,000	3,016	43.2%
310/530010 Food Supplies	1,998	1,259	2,500	2,425	3,880	1,455	60.0%
320/530100 Wearing Apparel	95	129	400	388	1,000	612	157.7%
330/530160 Household, Lndry, Cng & Pers.Care Supls.	-	-	1,000	970	1,000	30	3.1%
333/530270 Institutional Supplies	-	-	285	276	285	9	3.3%
350/530600 Office Supplies	6,500	692	19,480	18,896	9,480	(9,416)	(49.8)%
353/530640 Bks, Periodics, Publs & Data Svcs	1,423	734	1,640	1,640	2,000	360	22.0%
355/530700 Photographic & Reproduction Supplies	8,700	2,070	8,700	8,439	16,000	7,561	89.6%
360/530790 Medical, Dental & Lab Supplies	38,553	29,420	48,500	47,045	40,000	(7,045)	(15.0)%
362/531200 Surgical Supplies	2,892	-	38,000	36,860	38,800	1,940	5.3%
364/531400 AZT and Related Drug Ther.	5,300,000	5,200,000	5,450,000	5,286,500	5,500,000	213,500	4.0%
365/531420 Clinical Laboratory Supplies	1,032	-	79,714	77,323	18,000	(59,323)	(76.7)%
388/531650 Computer Operation Supplies	-	-	8,440	8,187	8,440	253	3.1%
410/540050 Utilities-Electricity	186,092	72,094	152,901	147,132	167,078	19,946	13.6%
422/540070 Utilities-Gas	80,269	64,281	63,099	63,571	67,443	3,872	6.1%
444/540250 Operation, Maint & Rep of Auto Equip	1,629	-	-	-	-	-	0.0%
450/540350 Maint. & Repair of Pnt Equip	4,845	2,100	21,000	20,370	24,000	3,630	17.8%
630/550010 Office Equipment Rental	21,732	-	20,620	20,620	20,620	-	0.0%
Total Operating:	\$11,012,413	\$8,888,851	\$11,753,051	\$11,623,774	\$11,661,577	\$37,803	0.3%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

FY2015 DEPARTMENT ACCOUNT SUMMARY

894 - Ruth M. Rothstein CORE Center

Object Account	FY2013		FY2014**		FY2014**		Request	Difference*	Inc(Dec)%
	Expenditure	Curr. Exp.**	Adopted	Adjusted	Adjusted				
Capital Items:		\$-	\$-	\$-	\$-				
Department Grand Total:	\$11,012,413	\$8,888,851	\$11,753,051	\$11,623,774	\$11,661,577	\$37,803			0.3 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request - FY2014 Adjusted

FY2015 DEPARTMENT ACCOUNT SUMMARY

895 - Department of Public Health

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$10,623,113	\$6,501,136	\$11,393,908	\$11,393,908	\$9,530,264	\$(1,863,644)	(16.4)%
120/501210 Overtime Compensation	9,973	5,193	8,156	8,156	7,911	(245)	(3.0)%
130/501320 Sal & Wages Extra Employees	-	17,833	-	-	-	-	0.0 %
133/501360 Per Diem Employees	136,995	81,213	399,597	399,597	25,610	(373,987)	(93.6)%
136/501400 Differential Pay	6,671	-	15,100	15,100	15,100	-	0.0 %
170/501510 Mandatory Medicare Cost	-	44,422	-	103,082	138,905	35,823	34.8 %
182/501750 Shared Tuition	4,887	-	5,000	5,000	5,000	-	0.0 %
183/501770 Seminars for Professional Empls	1,314	-	1,000	1,000	1,000	-	0.0 %
186/501860 Training Programs for Staff Persnl	4,001	2,554	5,000	5,000	5,000	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	157,946	94,130	194,000	194,000	170,000	(24,000)	(12.4)%
215/520050 Scavenger Service	580	21,222	35,000	33,950	33,950	-	0.0 %
220/520150 Communication Services	2,075	22,530	30,000	29,100	52,000	22,900	78.7 %
225/520260 Postage	35,640	34,500	39,316	38,137	15,000	(23,137)	(60.7)%
235/520390 Contract Maintenance Serv	-	-	2,340	2,270	1,200	(1,070)	(47.1)%
240/520490 Ext. Graphics and Repro Services	3,134	2,102	11,671	11,321	10,000	(1,321)	(11.7)%
250/520730 Premium-Fidelity, Bonds & Liability	186	186	194	194	194	-	0.0 %
260/520830 Professional & Mgrl Services	220,612	39,509	594,900	577,053	325,000	(252,053)	(43.7)%
278/521200 Lab Related Services	99,771	236,404	313,864	304,448	70,000	(234,448)	(77.0)%
350/530600 Office Supplies	22,399	34,178	40,000	38,800	25,000	(13,800)	(35.6)%
353/530640 Bks, Periodcls, Publtcs & Data Svcs	1,335	356	5,000	5,000	3,000	(2,000)	(40.0)%
355/530700 Photographic & Reproduction Supplies	10,000	6,548	20,000	19,400	19,400	-	0.0 %
360/530790 Medical, Dental & Lab Supplies	111,198	244,082	230,237	230,237	70,000	(160,237)	(69.6)%
388/531650 Computer Operation Supplies	17,381	1,282	27,189	26,373	20,000	(6,373)	(24.2)%
429/540090 Other Utilities	23,740	19,668	50,000	48,500	40,000	(8,500)	(17.5)%
430/540110 Moving Expense & Remod/Cnty Fac.	-	-	50,000	48,500	25,000	(23,500)	(48.5)%
440/540130 Maint & Repair of Office Equip	6,750	172	11,987	11,987	11,987	-	0.0 %
441/540170 Maint & Repair of Data Prncg Equip	118,888	24,131	154,250	154,250	105,000	(49,250)	(31.9)%
442/540200 Maint & Repair-Med,Dental & Lab Equip	33,900	50,040	52,000	50,440	50,440	-	0.0 %
444/540250 Operation,Maint & Rep of Auto Equip	12,247	670	48,029	46,588	38,000	(8,588)	(18.4)%
445/540290 Operation of Auto Equip	13,941	7,620	20,744	20,122	20,122	-	0.0 %
461/540370 Maintenance of Facilities	9,645	180	105,000	101,850	75,000	(26,850)	(26.4)%
630/550010 Office Equipment Rental	63,918	-	51,269	51,269	900	(50,369)	(98.2)%
660/550130 Facilities Rental	241,424	174,281	470,500	470,500	300,000	(170,500)	(36.2)%
690/550162 Rental and Leasing - N.O.C.	-	-	15,000	14,550	14,550	-	0.0 %
880/580220 Institutional Memberships/Fees	8,253	27,458	50,000	50,000	50,000	-	0.0 %
Total Operating:	\$12,001,916	\$7,693,600	\$14,450,251	\$14,509,682	\$11,274,533	\$(3,235,149)	(22.3)%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

FY2015 DEPARTMENT ACCOUNT SUMMARY

895 - Department of Public Health

Object Account	FY2013		FY2014**		FY2014**		Request	Difference*	Inc(Dec)%
	Expenditure	Curr. Exp.**	Adopted	Adjusted	Request	Difference*			
Capital Items:		\$-	\$-	\$-					
Department Grand Total:	\$12,001,916	\$7,693,600	\$14,450,251	\$14,509,682	\$11,274,533	\$3,235,149		(22.3)%	

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

FY2015 DEPARTMENT ACCOUNT SUMMARY

896 - Managed Care

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$4,329,304	\$6,588,694	\$13,520,627	\$12,570,627	\$1,921,684	\$(10,648,943)	(84.7)%
120/501210 Overtime Compensation	48,240	65,500	-	-	-	-	0.0 %
136/501400 Differential Pay	37,481	57,007	-	-	-	-	0.0 %
170/501510 Mandatory Medicare Cost	-	48,765	-	126,321	27,865	(98,456)	(77.9)%
185/501810 Prof & Tech Membership Fees	-	-	-	-	100,000	100,000	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	-	-	-	-	5,000	5,000	0.0 %
228/520280 Delivery Services	472	556	-	-	3,000	(7,000)	(70.0)%
260/520830 Professional & Mgrl Services	71,658,395	47,074,901	56,108,591	56,108,591	68,404,724	12,296,133	21.9 %
272/521050 Medical Consultation Svcs	4,557,403	-	-	-	-	-	0.0 %
276/521160 Managed Care Capitation	-	169,993,144	89,659,169	89,659,169	429,764,363	340,105,194	379.3 %
278/521200 Lab Related Services	4,369,681	-	-	-	-	-	0.0 %
350/530600 Office Supplies	36,059	35	100,000	100,000	50,000	(50,000)	(50.0)%
361/530910 Pharmaceutical Supplies	11,640,000	99,708,026	31,236,902	44,567,719	66,398,401	21,830,682	49.0 %
362/531200 Surgical Supplies	5,828,022	-	-	-	-	-	0.0 %
365/531420 Clinical Laboratory Supplies	751,000	-	-	-	-	-	0.0 %
402/540030 Water & Sewer	-	279	1,000	1,000	1,000	-	0.0 %
410/540050 Utilities-Electricity	-	18,358	35,000	35,000	35,000	-	0.0 %
422/540070 Utilities-Gas	-	8,976	20,000	20,000	20,000	-	0.0 %
440/540130 Maint & Repair of Office Equip	9,300	-	-	-	-	-	0.0 %
660/550130 Facilities Rental	111,600	27,900	113,000	113,000	113,000	-	0.0 %
Total Operating:	\$103,376,957	\$323,592,851	\$190,804,289	\$203,311,427	\$566,844,037	\$363,532,610	178.8 %
Capital Items:							
Department Grand Total:	\$103,376,957	\$323,592,851	\$190,804,289	\$203,311,427	\$566,844,037	\$363,532,610	178.8 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

FY2015 DEPARTMENT ACCOUNT SUMMARY

897 - John H. Stroger, Jr. Hospital of Cook County

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$272,955,815	\$168,196,469	\$288,893,997	\$285,093,997	\$295,685,169	\$10,591,172	3.7 %
120/501210 Overtime Compensation	28,333,440	19,710,977	16,518,840	16,518,840	19,967,941	3,449,101	20.9 %
121/501230 Premium Pay	1,704,000	-	1,650,000	1,650,000	1,650,000	-	0.0 %
124/501250 Emp Hlth Insurance Waiver	-	1,200	800	800	800	-	0.0 %
130/501320 Sal & Wages Extra Employees	217,445	17,205	-	-	-	-	0.0 %
133/501360 Per Diem Employees	1,491,556	1,259,297	1,999,849	1,999,849	2,145,151	145,302	7.3 %
136/501400 Differential Pay	9,383,545	3,523,398	9,721,102	9,721,102	9,234,373	(486,729)	(5.0)%
155/501420 Med. Practitioner As Required	2,701,900	2,017,647	3,166,985	3,166,985	3,274,769	107,784	3.4 %
170/501510 Mandatory Medicare Cost	-	1,266,054	-	2,686,453	4,813,490	2,127,037	79.2 %
182/501750 Shared Tuition	-	-	17,050	17,050	27,500	10,450	61.3 %
183/501770 Seminars for Professional Empls	1,145	142	26,184	26,184	30,000	3,816	14.6 %
185/501810 Prof & Tech Membership Fees	213,486	199,545	275,252	277,752	441,650	163,898	59.0 %
186/501860 Training Programs for Staff Persnl	63,166	24,519	57,102	59,352	380,464	321,112	541.0 %
189/501950 Allow. Per Coll. Barg. Agreements	431,859	265,587	507,690	507,690	507,690	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	435,177	291,621	254,320	274,320	84,156	(190,164)	(69.3)%
214/520030 Armored Car Service	6,119	3,872	8,000	7,760	7,760	-	0.0 %
215/520050 Scavenger Service	338,277	307,152	585,418	567,855	710,524	142,669	25.1 %
217/520100 Transpt for Specific Activities	-	-	-	-	10,000	10,000	0.0 %
222/520190 Laundry And Linen Svcs.	1,684,944	909,000	1,686,667	1,636,067	1,400,000	(236,067)	(14.4)%
223/520210 Food Services	4,820,088	3,053,976	3,400,393	3,298,381	3,695,612	397,231	12.0 %
225/520260 Postage	71,013	60,630	77,550	75,223	90,500	15,277	20.3 %
228/520280 Delivery Services	391,760	160,806	495,856	480,980	497,785	16,805	3.5 %
235/520390 Contract Maintenance Serv	2,185,047	1,404,152	2,239,719	2,362,528	2,680,850	318,322	13.5 %
240/520490 Ext. Graphics and Repro Services	492,230	609,649	366,584	805,583	861,642	56,059	7.0 %
241/520491 Int. Graphics and Repro Services	-	45	4,800	4,800	2,800	(2,000)	(41.7)%
244/520570 Collection Services	94,117	(94,117)	-	-	-	-	0.0 %
245/520610 Advertising For Specific Purposes	27	-	2,500	2,425	2,500	75	3.1 %
246/520650 Imaging & Microfilming Records	526,173	477,834	732,612	710,633	927,692	217,059	30.5 %
250/520730 Premium-Fidelity, Bonds & Liability	163	-	-	-	-	-	0.0 %
260/520830 Professional & Mgrl Services	426,207	227,109	466,815	452,810	355,565	(97,245)	(21.5)%
268/521030 Court Rptg, Steno or Transcrln Svcs	237,935	545,500	150,000	595,500	426,000	(169,500)	(28.5)%
272/521050 Medical Consultation Svcs	17,414,663	14,264,236	30,755,805	29,833,130	25,080,223	(4,752,907)	(15.9)%
275/521120 Registry Services	3,830,471	2,239,666	3,603,408	3,495,306	3,817,600	322,294	9.2 %
278/521200 Lab Related Services	3,767,951	5,856,372	8,137,618	7,893,490	9,897,126	2,003,636	25.4 %
310/530010 Food Supplies	158,564	71,900	156,800	154,596	143,500	(11,096)	(7.2)%
320/530100 Wearing Apparel	27,221	-	89,550	86,863	85,000	(1,863)	(2.1)%
330/530160 Household, Lndry,Cling & Pers.Care Supls.	31,886	24,984	175,110	169,857	220,500	50,643	29.8 %

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**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request - FY2014Adjusted

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FY2015 DEPARTMENT ACCOUNT SUMMARY

897 - John H. Stroger, Jr. Hospital of Cook County

Object Account	FY2013	Curr. Exp.**	FY2014**		Request	Difference*	Inc(Dec)%
	Expenditure		Adopted	Adjusted			
333/530270 Institutional Supplies	\$1,003,295	\$461,507	\$1,350,700	\$1,310,179	\$1,100,000	\$(210,179)	(16.0)%
335/530490 Miscellaneous Dietary Supplies	9,395	-	-	-	-	-	0.0 %
337/530560 Formula & Tube Feed Products	89,000	-	-	-	-	-	0.0 %
350/530600 Office Supplies	252,111	(135,507)	319,291	310,712	319,291	8,579	2.8 %
353/530640 Bks, Periodcls, Publdts & Data Svcs	57,631	20,301	105,271	107,771	86,244	(21,527)	(20.0)%
355/530700 Photographic & Reproduction Supplies	114,176	52,000	312,098	302,734	261,630	(41,104)	(13.6)%
360/530790 Medical, Dental & Lab Supplies	1,702,398	311,719	1,807,617	1,744,636	1,278,518	(466,118)	(26.7)%
361/530910 Pharmaceutical Supplies	2,271,000	2,270,686	2,341,727	2,271,475	68,190,281	65,918,806	2902.0 %
362/531200 Surgical Supplies	22,325,775	13,787,249	26,065,319	25,283,360	24,363,136	(920,224)	(3.6)%
364/531400 AZT and Related Drug Ther.	(36,625)	-	-	-	-	-	0.0 %
365/531420 Clinical Laboratory Supplies	10,317,112	6,542,762	12,181,851	11,816,395	12,959,645	1,143,250	9.7 %
367/531500 X-Ray Supplies	605,192	284,727	834,069	809,047	846,299	37,252	4.6 %
368/531570 Blood/Blood Derivatives	3,684,351	2,555,649	3,924,057	3,806,335	3,626,163	(180,172)	(4.7)%
402/540030 Water & Sewer	230,392	183,813	450,000	436,500	450,000	13,500	3.1 %
410/540050 Utilities-Electricity	4,190,789	1,764,997	4,469,715	4,335,624	4,808,079	472,455	10.9 %
422/540070 Utilities-Gas	2,101,789	1,598,291	1,915,112	1,857,659	2,018,307	160,648	8.6 %
440/540130 Maint & Repair of Office Equip	-	-	30,901	30,901	40,400	9,499	30.7 %
441/540170 Maint & Repair of Data Prcng Equip	183,362	51,717	132,500	132,500	124,660	(7,840)	(5.9)%
442/540200 Maint & Repair-Med,Dental & Lab Equip	6,701,876	3,118,712	6,113,423	5,930,021	7,762,417	1,832,396	30.9 %
444/540250 Operation,Maint & Rep of Auto Equip	39,207	14,594	125,000	121,250	100,000	(21,250)	(17.5)%
449/540310 Op., Maint. and Repair of Inst. Equip.	2,218,667	1,205,566	3,325,527	3,225,762	2,875,355	(350,407)	(10.9)%
450/540350 Maint. & Repair of Plnt Equip	2,697,232	2,364,250	2,735,733	2,653,661	3,647,908	994,247	37.5 %
630/550010 Office Equipment Rental	227,525	145,582	229,499	229,499	616,134	386,635	168.5 %
637/550080 Medical Equipment Rental	361,030	172,500	463,287	449,388	427,000	(22,388)	(5.0)%
819/580420 Approp Trans For Rentsmt Frm Desgntd Fnd	-	(757,671)	(760,853)	(760,853)	(515,342)	245,511	(32.3)%
880/580220 Institutional Memberships/Fees	316,936	301,681	506,300	494,300	489,900	(4,400)	(0.9)%
Total Operating:	\$416,111,006	\$263,211,548	\$445,202,520	\$441,533,017	\$525,032,357	\$83,499,340	18.9 %
Capital Items:		-	-	-	3,478,367	3,478,367	- %
Department Grand Total:	\$416,111,006	\$263,211,548	\$445,202,520	\$441,533,017	\$528,510,724	\$86,977,707	19.7 %

FY2015 DEPARTMENT ACCOUNT SUMMARY

898 - Oak Forest Health Center of Cook County

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$6,030,945	\$3,402,160	\$6,221,336	\$6,221,336	\$5,374,623	\$(846,713)	(13.6)%
120/501210 Overtime Compensation	939,590	602,224	250,000	250,000	1,000,000	750,000	300.0 %
130/501320 Sal & Wages Extra Employees	65,342	-	-	-	-	-	0.0 %
133/501360 Per Diem Employees	816	-	8	8	-	(8)	(100.0)%
136/501400 Differential Pay	96,982	32,529	46,000	46,000	32,000	(14,000)	(30.4)%
155/501420 Med. Practitioner As Required	-	-	1	1	-	(1)	(100.0)%
170/501510 Mandatory Medicare Cost	-	24,723	-	58,561	92,904	34,343	58.6 %
185/501810 Prof & Tech Membership Fees	1,750	-	-	-	-	-	0.0 %
186/501860 Training Programs for Staff Persnl	2,016	1,620	1,620	1,620	-	(1,620)	(100.0)%
189/501950 Allow.Per Coll. Barg. Agreements	11,700	5,200	-	-	-	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	809	52	-	-	-	-	0.0 %
215/520050 Scavenger Service	94,138	56,664	172,044	166,883	102,520	(64,363)	(38.6)%
223/520210 Food Services	-	-	-	-	446,468	446,468	0.0 %
225/520260 Postage	4,020	1,379	10,000	9,700	5,000	(4,700)	(48.5)%
228/520280 Delivery Services	378	139	500	485	-	(485)	(100.0)%
235/520390 Contract Maintenance Serv	110,671	49,059	58,127	56,383	189,251	132,868	235.7 %
240/520490 Ext. Graphics and Repro Services	-	-	727	705	-	(705)	(100.0)%
246/520650 Imaging & Microfilming Records	322	-	-	-	-	-	0.0 %
320/530100 Wearing Apparel	(750)	-	-	-	-	-	0.0 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	294,473	264,760	272,557	272,557	-	(272,557)	(100.0)%
333/530270 Institutional Supplies	467,152	133,407	620,706	602,085	325,000	(277,085)	(46.0)%
350/530600 Office Supplies	7,219	20,813	36,375	35,284	45,000	9,716	27.5 %
355/530700 Photographic & Reproduction Supplies	614	-	26,709	25,908	2,000	(23,908)	(92.3)%
360/530790 Medical, Dental & Lab Supplies	(52)	-	-	-	-	-	0.0 %
388/531650 Computer Operation Supplies	956	-	-	-	-	-	0.0 %
402/540030 Water & Sewer	111,372	46,878	328,840	318,975	328,840	9,865	3.1 %
410/540050 Utilities-Electricity	827,222	320,289	1,135,509	1,101,444	1,141,758	40,314	3.7 %
422/540070 Utilities-Gas	628,235	623,150	660,491	640,676	628,909	(11,767)	(1.8)%
441/540170 Maint & Repair of Data Prcng Equip	252,853	-	-	-	8,000	8,000	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	6,505	366,519	383,528	372,022	412,381	40,359	10.8 %
444/540250 Operation,Maint & Rep of Auto Equip	98,407	84,172	119,178	115,603	115,603	-	0.0 %
445/540290 Operation of Auto Equip	6,490	-	-	-	-	-	0.0 %
449/540310 Op., Maint. and Repair of Inst. Equip.	8,467	-	-	-	40,455	40,455	0.0 %
450/540350 Maint. & Repair of Pnt Equip	896,565	400,909	833,865	808,849	800,000	(8,849)	(1.1)%
630/550010 Office Equipment Rental	36,819	-	37,975	37,975	-	(37,975)	(100.0)%
Total Operating:	\$11,002,025	\$6,436,646	\$11,216,096	\$11,143,060	\$11,090,712	\$(52,348)	(0.5)%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014 Adjusted

FY2015 DEPARTMENT ACCOUNT SUMMARY

898 - Oak Forest Health Center of Cook County

Object Account	FY2013		FY2014**		FY2014**		Request	Difference*	Inc(Dec)%
	Expenditure	Curr. Exp.**	Adopted	Adjusted	Request	Difference*			
Capital Items:									
Department Grand Total:	\$11,002,025	\$6,436,646	\$11,216,096	\$11,143,060	\$11,180,712	\$37,652	90,000	90,000	- %
									0.3 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request - FY2014 Adjusted

Print Date: 6/2014 - 6:05:26PM

FY2015 DEPARTMENT ACCOUNT SUMMARY

899 - Fixed Charges and Special Purpose Appropriations - Health

Object Account	FY2013		FY2014**		FY2014**		Request	Difference*	Inc(Dec)%
	Expenditure	Curr. Exp.**	Adopted	Adjusted	Request	Difference*			
115/501170 Approp. Adj. For Personal Svcs.	\$-	\$-	\$-	\$-	\$10,578,703	\$10,578,703			0.0 %
170/501510 Mandatory Medicare Cost	6,836,049	2,007,845	7,560,000	3,080,204	-	(3,080,204)			(100.0)%
172/501540 Worker's Compensation	2,968,939	1,858,588	3,452,026	3,452,026	3,080,452	(371,574)			(10.8)%
175/501590 Group Life Insurance	1,070,185	533,130	1,227,381	1,227,381	1,151,000	(76,381)			(6.2)%
176/501610 Group Health Insurance	64,482,681	37,445,851	75,377,095	75,377,095	60,480,354	(14,896,741)			(19.8)%
177/501640 Group Dental Insurance	2,074,321	907,190	2,167,620	2,167,620	2,221,811	54,191			2.5 %
178/501660 Unemployment Compensation	218,752	106,222	-	-	325,000	325,000			0.0 %
179/501690 Vision Care	700,807	367,304	748,416	748,416	748,416	-			0.0 %
181/501715 Group Pharmacy Insurance	-	-	-	-	16,195,923	16,195,923			0.0 %
220/520150 Communication Services	525,237	(437)	-	-	305,000	305,000			0.0 %
258/520790 Excess Liability Insurance	-	2,180,780	2,180,780	2,180,780	3,284,456	1,103,676			50.6 %
630/550010 Office Equipment Rental	-	-	441,689	441,689	-	(441,689)			(100.0)%
819/580420 Approp Trans For Rembsml Firm	-	-	(441,689)	2,612,805	-	(2,612,805)			(100.0)%
Desgrnd Frnd									
826/580010 Reserve for Claims	21,726,400	12,194,757	19,741,783	19,741,783	20,486,291	744,508			3.8 %
Total Operating:	\$100,603,370	\$57,601,230	\$112,455,101	\$111,029,799	\$118,857,406	\$7,827,607			7.1 %
Capital Items:									- %
Department Grand Total:	\$100,603,370	\$57,601,230	\$112,455,101	\$111,029,799	\$118,857,406	\$7,827,607			7.1 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

Print Date: 6/6/2014 - 6:06:07PM

FY2015 DEPARTMENT ACCOUNT SUMMARY

544 - Lead Poisoning Prevention Fund

Object Account	FY2013		FY2014**		FY2014**		Request	Difference*	Inc(Dec)%
	Expenditure	Curr. Exp.**	Adopted	Adjusted	Adjusted	Adjusted			
110/501010 Sal & Wgs Of Reg Employees	\$214,453	\$103,224	\$228,980	\$228,980	\$228,980	\$228,980	\$-	\$-	0.0 %
170/501510 Mandatory Medicare Cost	3,184	1,447	3,324	3,324	3,324	3,320	(4)	(4)	(0.1)%
174/501570 Pension	34,868	20,957	35,927	35,927	35,927	29,996	(5,931)	(5,931)	(16.5)%
175/501590 Group Life Insurance	536	254	540	540	540	536	(4)	(4)	(0.7)%
176/501610 Group Health Insurance	29,522	13,522	37,970	37,970	37,970	37,970	-	-	0.0 %
177/501640 Group Dental Insurance	342	199	1,182	1,182	1,182	628	(554)	(554)	(46.9)%
179/501690 Vision Care	582	119	377	377	377	352	(25)	(25)	(6.6)%
183/501770 Seminars for Professional Empls	-	-	2,910	2,910	2,910	2,910	-	-	0.0 %
186/501860 Training Programs for Staff Persnl	-	25	1,552	1,552	1,552	1,552	-	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	4,495	2,462	9,700	9,700	9,700	9,700	-	-	0.0 %
215/520050 Scavenger Service	-	-	485	470	470	470	-	-	0.0 %
225/520260 Postage	-	-	485	470	470	470	-	-	0.0 %
241/520491 Int. Graphics and Repro Services	-	-	485	485	485	485	-	-	0.0 %
246/520650 Imaging & Microfilming Records	-	-	24,250	23,522	23,522	15,000	(8,522)	(8,522)	(36.2)%
260/520830 Professional & Mgrl Services	580,370	306,921	850,000	824,500	824,500	824,500	-	-	0.0 %
350/530600 Office Supplies	743	-	2,250	2,182	2,182	2,182	-	-	0.0 %
353/530640 Bks, Periodcls, Publtcs & Data Svcs	-	-	500	500	500	500	-	-	0.0 %
355/530700 Photographic & Reproduction Supplies	-	-	485	470	470	470	-	-	0.0 %
388/531650 Computer Operation Supplies	-	-	3,000	2,910	2,910	2,910	-	-	0.0 %
630/550010 Office Equipment Rental	-	-	1,000	1,000	1,000	1,000	-	-	0.0 %
814/580380 Approp. Adjustment	-	-	-	26,431	26,431	-	(26,431)	(26,431)	(100.0)%
880/580220 Institutional Memberships/Fees	-	-	2,910	2,910	2,910	2,910	-	-	0.0 %
883/580260 Cook County Administration	22,414	10,906	18,696	18,696	18,696	-	(18,696)	(18,696)	(100.0)%
Total Operating:	\$891,509	\$460,037	\$1,227,008	\$1,227,008	\$1,227,008	\$1,166,841	\$(60,167)	\$(60,167)	(4.9)%
Capital Items:	-	-	-	-	-	-	-	-	- %
Department Grand Total:	\$891,509	\$460,037	\$1,227,008	\$1,227,008	\$1,227,008	\$1,166,841	\$(60,167)	\$(60,167)	(4.9)%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014Adjusted

Print Date/ 5/2014 - 6:23:16PM

FY2015 DEPARTMENT ACCOUNT SUMMARY

564 - TB Sanitarium District

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$2,107,444	\$1,291,522	\$2,483,818	\$2,483,818	\$2,344,616	\$(139,202)	(5.6)%
120/501210 Overtime Compensation	-	-	13,134	13,134	12,741	(393)	(3.0)%
133/501360 Per Diem Employees	273,573	96,479	435,732	435,732	148,937	(286,795)	(65.8)%
170/501510 Mandatory Medicare Cost	35,217	19,861	74,763	74,763	36,185	(38,578)	(51.6)%
174/501570 Pension	383,808	226,682	388,598	388,598	329,915	(58,683)	(15.1)%
175/501590 Group Life Insurance	5,063	2,851	12,144	12,144	5,811	(6,333)	(52.1)%
176/501610 Group Health Insurance	388,887	220,396	443,536	443,536	420,090	(23,446)	(5.3)%
177/501640 Group Dental Insurance	8,473	5,014	14,344	14,344	14,503	159	1.1%
179/501690 Vision Care	4,531	1,855	3,766	3,766	3,681	(85)	(2.3)%
182/501750 Shared Tuition	3,197	4,176	8,000	8,000	8,000	-	0.0%
183/501770 Seminars for Professional Empls	2,110	525	3,000	3,000	3,000	-	0.0%
186/501860 Training Programs for Staff Persnl	1,537	-	3,000	3,000	3,000	-	0.0%
190/501970 Transpt & Other Travel Exp.-Empls	29,240	17,637	40,000	40,000	40,000	-	0.0%
215/520050 Scavenger Service	21,372	9,361	40,000	38,800	30,000	(8,800)	(22.7)%
220/520150 Communication Services	12,982	7,679	40,400	39,188	30,000	(9,188)	(23.4)%
225/520260 Postage	15,333	14,500	20,000	19,400	19,400	-	0.0%
228/520280 Delivery Services	7,173	2,390	34,000	32,980	32,980	-	0.0%
235/520390 Contract Maintenance Serv	-	19,400	20,000	19,400	19,400	-	0.0%
237/520470 Svcs For Minors or Indigent	(1,066)	9,351	34,850	33,804	33,804	-	0.0%
240/520490 Ext. Graphics and Repro Services	72	-	5,000	4,850	4,850	-	0.0%
245/520610 Advertising For Specific Purposes	-	-	2,000	1,940	1,940	-	0.0%
246/520650 Imaging & Microfilming Records	28	6,073	100,000	97,000	97,000	-	0.0%
260/520830 Professional & Mgrl Services	91,504	7,314	222,750	216,068	125,000	(91,068)	(42.1)%
272/521050 Medical Consultation Svcs	-	-	5,000	4,850	4,850	-	0.0%
278/521200 Lab Related Services	148,200	55,000	175,000	169,750	169,750	-	0.0%
310/530010 Food Supplies	-	-	2,000	1,940	1,940	-	0.0%
330/530160 Household, Lndry, Clng & Pers.Care Supls.	-	-	23,000	22,310	22,310	-	0.0%
333/530270 Institutional Supplies	671	-	3,000	2,910	2,910	-	0.0%
350/530600 Office Supplies	42,251	599	50,000	48,500	48,500	-	0.0%
353/530640 Bks, Periodcls, Publdts & Data Svcs	(224)	459	3,600	3,600	3,600	-	0.0%
355/530700 Photographic & Reproduction Supplies	4,678	296	10,000	9,700	9,700	-	0.0%
360/530790 Medical, Dental & Lab Supplies	50,412	432	75,000	72,750	72,750	-	0.0%
361/530910 Pharmaceutical Supplies	-	-	10,000	9,700	9,700	-	0.0%
367/531500 X-Ray Supplies	3,011	450	5,000	4,850	4,850	-	0.0%
388/531650 Computer Operation Supplies	598	436	15,000	14,550	14,550	-	0.0%
402/540030 Water & Sewer	10,576	6,556	14,550	14,114	14,114	-	0.0%
410/540050 Utilities-Electricity	21,557	8,750	32,650	31,670	31,670	-	0.0%

FY2015 DEPARTMENT ACCOUNT SUMMARY

564 - TB Sanitarium District

Object Account	FY2013 Expenditure	Curr. Exp.**	FY2014** Adopted	FY2014** Adjusted	Request	Difference*	Inc(Dec)%
422/540070 Utilities-Gas	\$23,440	\$25,924	\$20,535	\$29,919	\$35,535	\$5,616	18.8 %
440/540130 Maint & Repair of Office Equip	1,403	965	5,000	5,000	5,000	-	0.0 %
441/540170 Maint & Repair of Data Prcng Equip	606	-	16,000	16,000	16,000	-	0.0 %
442/540200 Maint & Repair-Med, Dental & Lab Equip	17,910	-	30,000	29,100	10,000	(19,100)	(65.6)%
444/540250 Operation, Maint & Rep of Auto Equip	11,062	-	20,000	19,400	19,400	-	0.0 %
445/540290 Operation of Auto Equip	2,953	578	5,000	4,850	4,850	-	0.0 %
450/540350 Maint. & Repair of Plnt Equip	10,319	2,779	425,000	402,250	425,000	22,750	5.7 %
461/540370 Maintenance of Facilities	6,537	2,450	39,100	37,927	37,927	-	0.0 %
599/567510 Reimbursement for Cap Equip	-	-	56,418	56,418	56,418	-	0.0 %
630/550010 Office Equipment Rental	2,364	-	2,216	2,216	-	(2,216)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	-	2,216	2,216	0.0 %
814/580380 Approp. Adjustment	-	-	-	44,365	-	(44,365)	(100.0)%
818/580033 Reimbursement to Designated Fund	-	700,000	700,000	700,000	450,000	(250,000)	(35.7)%
880/580220 Institutional Memberships/Fees	(850)	-	10,000	10,000	10,000	-	0.0 %
883/580260 Cook County Administration	400,000	204,749	350,998	350,998	-	(350,998)	(100.0)%
Total Operating:	\$4,147,953	\$2,973,490	\$6,546,902	\$6,546,902	\$5,248,393	\$(1,298,509)	(19.8)%
Capital Items:							
Department Grand Total:	\$4,147,953	\$2,973,490	\$6,546,902	\$6,546,902	\$5,248,393	\$(1,298,509)	(19.8)%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2014 Adjusted

Cook County Health and Hospitals System
Board of Directors Meeting Minutes
August 29, 2014

ATTACHMENT #3

CCHHS Public Hearings

**Chairman's Notes from Public Hearings
2015 Budget Concerns & Questions**

- How are mental & behavioral services funded in the Budget ?
- Why do we have a large spending increase for the Cermak Facility ?
- Is there any provision for dental services or plans for the future?
- Will there be provision for routine testing (mammograms, etc) through the clinic network ?

Public Hearings – 2015 Budget

- Will we continue to provide services to the homeless population?
- Will serving the un-documented continue to be a key part of the mission?
- There is a need among college students and graduates for medical coverage as they look for jobs. Will they be a focus for CountyCare enrollment?
- Will there be a strong multi-cultural effort in seeking new CountyCare new enrollees ?

Public Hearings – 2015 Budget

- While growth in enrollment is important, CCHHS must continue to improve quality of services provided.
- New technology and reporting provides a great resource for knowing our patient population better and being able to better prioritize services. Make use of it !
- Services could be improved if CCHHS had a better dialogue with existing staff members and listened to their suggestions.

Public Hearings – 2015 Budget

- CCHHS needs to continue to focus on health care disparities, especially at the Cermak facility.
- Education about the Affordable Care Act and good health practices in general continue to be a high need.
- Many encouraging and kind words about existing staff, plans, and priorities.
- “National Model”

Public Hearings – 2015 Budget

Cook County Health and Hospitals System
Board of Directors Meeting Minutes
August 29, 2014


ATTACHMENT #4

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM V.B.
AUGUST 29, 2014 BOARD OF DIRECTORS MEETING
CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal impact not to exceed:	Affiliate / System	Begins on Page #
Negotiate and Execute Amended Contract Scope, Term and Funding					
1	IlliniCare Health Plan, Inc.	Service - Managed Care administrative and clinical services		Managed Care	2
Execute Contract					
2	Imperial Parking (U.S.) LLC	Service - parking and shuttle bus management	\$9,199,750.76	PHCC, SHCC	4

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: NA		EXECUTIVE SPONSOR: Steven Glass, Executive Director, Managed Care 	
DATE: 8/29/2014		PRODUCT / SERVICE: Service: Managed Care Administrative and Clinical Services	
TYPE OF REQUEST: Negotiate & Execute Amended Contract Scope, Term and Funding		VENDOR / SUPPLIER: IlliniCare Health Plan, Inc., Westmont, IL	
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: See explanation below.		GRANT FUNDED /RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 9/1/2014 thru 6/30/2017		CONTRACT NUMBER: H14-25-018	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: See explanation below		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY: N/A		

PRIOR CONTRACT HISTORY:

IlliniCare Health Plan, Inc., (IlliniCare) is contracted by CCHHS to provide managed care administrative and clinical services for the CountyCare Health Plan.

NEW PROPOSAL JUSTIFICATION:

Background. At the time of TPA contracting, CountyCare was operating under a CMS 1115 Waiver granted to the State of Illinois to provide managed care services to newly eligible Affordable Care Act (ACA) Adults only. With the expiration of the Waiver on June 30, 2014 and the transition of CountyCare to a full-fledged Medicaid managed care health plan under its County Managed Care Community Network (County MCCN) agreement, CountyCare is now able to serve all Medicaid populations. This includes Seniors and Persons with Disabilities (SPDs) starting on September 1, 2014, and Family Health Plan (FHP) members starting on October 1, 2014. The County MCCN agreement also requires us to provide Medicaid-defined Service Package 2 (SP2) benefits for all eligible members starting on September 1, 2014.

With these expanded populations and addition of SP2 benefits, CCHHS requests an amendment to the IlliniCare agreement to accommodate these new populations and benefit requirements by modifying the contract's scope of work, terms, and not-to-exceed amount.

TERMS OF REQUEST:

The services to be provided by IlliniCare remain the same: managed care administrative and clinical support services, contracted clinical services, and clinical and pharmacy claims payment pass through.¹

Pursuant to the proposed amendment, the FHP and SPD populations will be added to the ACA Adults already contracted; the length of the contract will be reduced from five years to three years with the option to exercise two one-year extensions for the first two years; and the requested total not-to-exceed amount will be reduced by \$21,072,166 to \$17,072,166.

APPROVED

AUG 29 2014

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
1

¹ At-risk behavioral health services are excluded for the FHP and SPD populations.

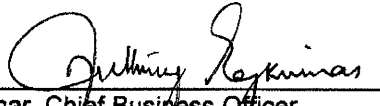
- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital •
- Ruth M. Rothstein CORE Center •

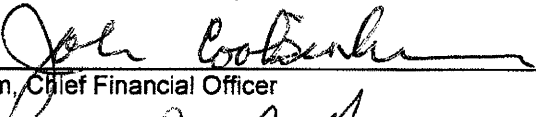
Financial Impact. Over the proposed three-year contract period, the amount of funding retained by IlliniCare for its direct or contracted services is \$345.9 million (21.9% of total), a decrease from the original contract's \$423.9 million (25.9% of total). Payments made to contracted network providers and pharmacies for direct care provided to CountyCare members increases from \$1,214 million (74.1% of total) to \$1,232 million (78.1% of total). The table below summarizes the membership and expense estimates for the proposed three-year time period.

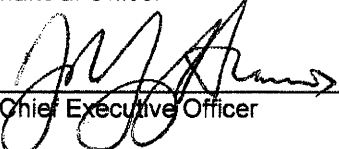
	ACA Adults	FHP	SPDs	Total
Membership Estimates				
FY'15 Estimated Monthly Membership	79,500	65,046	4,661	149,207
FY'1 Estimated Annual Deliveries	0	3,250	0	3,250
Contract Total Member Months - 3 years	2,862,000	2,341,656	167,796	5,371,452
Contract Total Deliveries - 3 years	0	9,750	0	9,750
Expense Estimates				
IlliniCare Total	\$176,728,500	\$48,003,948	\$21,820,192	\$246,552,640 15.6%
Contracted Clinical Services Total	77,646,060	19,974,326	1,792,061	99,412,447 6.3%
Clinical & Pharmacy Claims Payments Total	<u>728,665,200</u>	<u>428,612,313</u>	<u>75,464,412</u>	<u>1,232,741,925</u> 78.1%
REQUESTED TOTAL NOT-TO-EXCEED AMOUNT	\$983,039,760	\$496,590,587	\$99,076,665	\$1,578,707,012
Original Not-To-Exceed Approved Amount:				\$1,795,409,328
Requested Reduction in Not-To-Exceed Amount:				\$216,702,316

The rates for Years 4 and 5 have been negotiated and agreed upon in the event management recommends exercising either of the one-year extension options. At such time, a request for the extension and any additional funding will be brought to the Board for approval.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

CCHHS CBO: 
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: 
John Cookinham, Chief Financial Officer

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital •
• Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

Revised 03/01/2011

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Anthony Rajkumar, Chief Business Officer <i>Anthony Rajkumar</i>	
DATE: 08/18/2014		PRODUCT / SERVICE: Service – Parking and Shuttle Bus Management	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Imperial Parking (U.S.) LLC, Philadelphia, PA	
ACCOUNT: 897-260 Stroger Hospital		FISCAL IMPACT NOT TO EXCEED: \$7,775,164.76	
891-260 Provident Hospital		\$1,424,586.00	
TOTAL		\$9,199,750.76	
CONTRACT PERIOD 09/01/2014 thru 08/31/2017		CONTRACT NUMBER: H14-25-069	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System (CCHHS) Board of Directors approved a contract for the management of the John H. Stroger hospital parking garage in the amount of \$5,969,032.00 on 12/17/2010. Subsequent amendments to the contract to extend and increase the dates of service brought the total contract spend to \$6,119,031.00. A contract for parking management services at Provident Hospital was approved by the CCHHS Board in the amount of \$1,914,115.00 on 08/12/2009. Two (2) amendments extended the contract period to 12/31/2013 and increased the total contract spend to \$2,164,899.00. In February, 2014, the vendor canceled the contract and the services were combined with the contract for Stroger Hospital.

NEW PROPOSAL JUSTIFICATION:

This new contract will provide complete management and operational services for the John H. Stroger, Jr. Hospital, and the Provident Hospital parking garages, the Ruth M. Rothstein CORE Center parking lot, and the shuttle bus service which operates between the Stroger Hospital and the Juvenile Temporary Detention Center parking garage. The contractor is responsible for maintenance, housekeeping facility services and security while also furnishing all labor, training, materials and equipment necessary for the management, security and operations of the services.

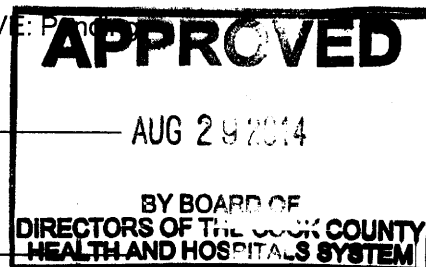
TERMS OF REQUEST:

This request is to execute contract number H14-25-069 in an amount not to exceed \$9,199,750.76, as needed, for thirty-six (36) months from 09/01/2014 thru 08/31/2017.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: *Partial*

CCHHS CFO: *John Cookinham*
John Cookinham, Chief Financial Officer

CCHHS CEO: *John Jay Shannon*
John Jay Shannon, M.D., Chief Executive Officer



Request #
2

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health and Hospitals System
Board of Directors Meeting Minutes
August 29, 2014

ATTACHMENT #5



JOHN JAY SHANNON, MD
CHIEF EXECUTIVE OFFICER
COOK COUNTY HEALTH AND HOSPITALS SYSTEM
REPORT TO THE BOARD OF DIRECTORS
August 29, 2014

- Stroger Hospital has received a two-year certification as an **Advanced Primary Stroke Center** by The Joint Commission. Congratulations to Dr. Michael Kelly and the entire team for this achievement.
- Over the past 24 months, CCHHS has been engaged with **America's Essential Hospitals (AEH)** on targeted efforts to improve patient safety and quality. The Essential Hospitals Engagement Network (EHEN) has worked closely with front line teams at Stroger and Provident Hospitals on specific measures for improvement. On September 26th, AEH will present Stroger and Provident Hospitals with awards recognizing the achievements of our staff in raising the bar. Notable achievements include:
 - Stroger**
 - National Healthcare Safety Network (NHSN): Surgical Site Infection (SSI) rate down 78% between February 2014 and April 2014
 - Falls with injury rate (JC – NSC -5) down 85% between April 2014 and June 2014
 - Early elective delivery rate down 100% between April 2014 and June 2014
 - Provident:**
 - National Healthcare Safety Network (NHSN): Surgical Site Infection (SSI) rate down 100% between January 2014 and March 2014
 - CLABSI rate (Central line infections) down 100% between November 2013 and Jan 2014
- In collaboration with the Greater Chicago Food Depository, CCHHS will be hosting a **Food as Medicine Summit** for to discuss food insecurity and its effect on the health of our patients. The summit will be held on Friday, September 26 from 12:00 to 5:00pm in the Board Room.
- To provide increased convenience for our patients, the **Ambulatory and Community Health Network** will begin offering Saturday hours starting in September. Additionally, the consolidation of all clinical services into the 'E' building on the Oak Forest Campus is expected to be complete in September. This will provide additional convenience to patients who use multiple services.
- Eleven mid-level managers have been selected for **CCHHS' Leadership Development Program**. This is the third cohort to go through the program in our ongoing efforts to develop and retain effective leaders and to better prepare our staff for the new health care environment.

Legislative Update

The Medicaid statute prohibits federal reimbursement for services provided to a person who is an "inmate of a public institution." Longstanding Centers for Medicare and Medicaid Services (CMS) regulations exclude county jail inmates from Medicaid coverage.

Rep. Alcee Hastings (D-Fla.), has authored an amendment to the Social Security Act to remove limitations on Medicaid benefits for individuals in custody pending disposition of charges and is seeking co-sponsors.

A few key points of the bill:

The bill only covers individuals who are in jail pending disposition of charges—they are innocent until proven guilty and should retain their insurance coverage while in temporary custody

The bill will help counties/public health systems provide Medicaid benefits for needed mental health and substance abuse treatment for inmates.

National Association of Counties (NACo) policy calls for counties to be able to bill Medicaid—and other federal health insurance programs—for services furnished to otherwise eligible persons in county custody pending disposition of charges.

The extension of health benefit coverage to pre-trial jail inmates would benefit the Health System and Cook County government and therefore we support this legislation and will with our NACo partners to help move this forward.

Calendar of Events

- Select Community Outreach events:

August 30-31	Fiesta Boricua in Humboldt Park
September 1	African Festival of the Arts Washington Park
September 13	Fiestas Patrias de Cicero Festival and Grito
September 12-14	Fiesta de la Villita in Chicago
September 14	AIDS Walk – CORE Center Team
September 20	Chicago Football Classic at Soldier Field
September 28-29	First Ladies Initiative - health screenings and CountyCare promotions at various churches on the south side of the City and in the southern suburbs

Employee Recognition

Dr. Mark Mycyk has been named Editor in Chief of the *Journal of Medical Toxicology*, the foremost journal for Medical Toxicologists in the United States.

Board-certified in Emergency medicine and Toxicology, Dr. Mycyk is our Director of Toxicology Research, Department of Emergency Medicine, CCHHS. His core professional interests are Emergency Medicine, Medical Toxicology and Direct Patient Care.

Dr. Moses Lee has received the Emergency Medical Service for Children (EMSC) Award for Support and Commitment of EMSC from the Illinois Department of Public Health. Dr. Lee is Chair of our CCHHS External Disaster Committee, and is our liaison with all emergency management agencies both nationally and regionally. Dr. Lee chairs the Stroger Hospital Incident Command System Committee and is board-certified in Emergency Medicine.

Oluwatoyin Adeyemi, MD, is an attending physician, Infectious Diseases Department, CCHHS, RMR/CORE Center.

This past spring, the Hepatitis C Task Force sponsored the first Illinois Hepatitis C Advocacy Day at the Capitol Building in Springfield. Dr. Adeyemi, a founding member of the task force was a program presenter, answering questions from the public and media. The Task Force is comprised of Illinois General Assembly members and invited leaders in the field of Hepatitis C, including physicians, researchers, public health administrators, and organizations connected to at-risk populations.

In addition, Dr. Adeyemi was an invited speaker at the US Health and Human Service Region V & VII Bi-Regional Community Forum, "Responding to HIV/AIDS in the Heartland", in June in St. Louis, Missouri. Her presentation "*HIV in Older Adult: Successes and Challenges*" was part of a general session: "*Intergenerational Approach to Linkage to Care Programs, Adolescence to Aging*". She is board-certified in Infectious Diseases.

Dr. Benjamin Mba is the Associate Chair of Medicine for Faculty Development, Firm Chief for Firm A and Associate Program Director for the Internal Medicine Residency Program at Stroger Hospital.

We have the great honor as a System of having Dr. Mba recognized as part of a research project emanating from the University of Michigan called "***Great Attendings***". The project seeks to identify what makes certain attending physicians more successful than others, believing that there are opportunities to learn from those who are considered both excellent physicians and teachers.

Dr. Mba was recently shadowed by University of Michigan researchers who followed his ward rounds, observed him running a 1 hour conference for house staff and interviewed Dr. Mba plus prior and current trainees of his. Even though the research is ongoing, with additional "Great Attendings" and hospitals to visit, Dr. Mba was so impressive that he has been invited to speak at the annual meeting committee of the Society of Hospital Medicine, in the spring of 2015 on the topic: "**Clinical Reasoning: How some doctors' think and the rest of us try to...**"

America's Essential Hospitals

Stroger Hospital Leaders

Antoinette Williams, RN, MSN, Assoc. Admin for Nursing
Damita Wilson, RN, Divisional Director, Nursing Quality
Vickie Wheeler, RN, Divisional Director, Med Surg
Cindy Montgomery, RN, Skin Integrity Nurse Coordinator
Mary Wisniewski, RN, MSN, Assistant Director, HWQA

Stroger Hospital Team

Cheryl Eadie, RN, Clinician
Beverly Stanton, RN, Clinical Nurse
Tiffany Taylor, RN, Clinical Nurse
Sheryl Scarlett, RN, Registered Nurse
Linda Lui, RN, Clinical Nurse 2
Gloria Dowdell, RN, Clinical Nurse
Eunice Lockett, RN, Clinical Nurse
Julia Villagomez, CNA, PCA
Rosa Lopez, RN, Clinical Nurse
Jessica Corbes, RN, Clinical Nurse 2
Deborah Hillyard, LPN
Perpetua Curry, RN, Senior Instructor
Simon Tingem, RN, Clinical Nurse 2
Rose Baez, RN, MSN, Assistant Director, HWQA

Provident Hospital Leaders

Aaron Hamb, MD, Medical Director
Lisa Blutchter, RN, Director of Nursing
Leslie Charles, MD., Chair, Internal Medicine Quality Subcmte.
Lisa Howard, RN, PharmD, Clinical Pharmacist
Anwer Hussain, DO, Chair, Pharmacy and Therapeutics Cmte.

Provident Hospital Team

Clarence Brown, Director CardioPulmonary
Linda Walker, PharmD
Helen Johnson, RN, Nurse Manager of Med/Surg (retired)
Joyce Rutledge, RN, Nurse Educator
Victor Palaez, MD, Cardiologist, Internal Medicine
Anto Maliakkal, MD, Hospitalist, Internal Medicine
Clifton Clarke, MD, Chair, Internal Medicine
Charlia Arbo, PharmD, Director Pharmacy
Helen Johnson, RN, Nurse Manager of Med/Surg (retired)
Gary Kersting, Director of Laboratory Services

Joseph Malcolm, RN, returned from stateside active duty in US Army at the end of July having been deployed since November of 2009. He received a 'Meritorious Service Award' during service at multiple hospital locations.

Joseph is the Divisional Director of Nursing for Acute inpatient nursing services (medical/surgical) at Stroger Hospital including hospital-based clinics and has been with CCHHS since 2008.